



Ocala City Council: Work Session Agenda - Final

Tuesday, August 12, 2025

Meeting Information

Location

Ocala City Hall
110 SE Watula Avenue
Second Floor - Council Chambers
Ocala, Florida

<https://www.ocalafl.gov/meetings>

Time

12:00 PM

Council Members

Kristen Dreyer, Council President
Ire Bethea Sr., Pro Tem
James P. Hilty Sr.
Barry Mansfield
Jay A. Musleh

Mayor

Ben Marciano

City Manager

Peter Lee

Mission Statement

The City of Ocala provides fiscally responsible services consistent with the community's current and future expectations.

City Council: Work Session's Strategic Priorities

Priority 1: Economic hub
Priority 2: Fiscally sustainable
Priority 3: Engaged workforce
Priority 4: Operational excellence
Priority 5: Quality of place

WELCOME!

Citizens are encouraged to participate in City of Ocala meetings. Speakers wishing to provide public comments to the City Council should complete a written public comment form and shall submit said form to the City Clerk prior to the meeting being called to order. Unless otherwise permitted, no person shall be permitted to provide public comments to City Council if they have not completed and submitted a public comment card prior to the meeting being called to order. Speakers will be limited to 3 (three) minutes. Additional time may be granted by the Council President. When recognized, state name and address. Citizen groups are asked to name a spokesperson.

The City of Ocala encourages civility in public discourse and requests that speakers limit their comments to specific motions and direct their comments to the Council. Cell phones should be turned off or set to vibrate.

The order of agenda items may be changed if deemed appropriate by City Council.

Citizens are encouraged to provide comments in writing to the City Clerk before meetings for inclusion into the public record. Citizens may also provide input to council members via office visits, phone calls, letters and e-mail that will become public record. In some instances, i.e., Quasi-Judicial Hearings, these particular contacts may be prohibited.

APPEALS

Any person who desires to appeal any decision at this meeting will need a record of the proceedings and for this purpose may need to ensure that a verbatim record of the proceedings is made that includes the testimony and evidence upon which the appeal is made.

ADA COMPLIANCE

If reasonable accommodations are needed for you to participate in this meeting, please call the City Manager's Office at 352-629-8401 at least 48 hours in advance so arrangements can be made.

1. **Call to Order**
2. **Roll Call**
3. **Public Notice**
4. **Topic for Discussion**
 - 4a. [Fiscal Year 2025-2026 Proposed Budget](#)
Presentation By: Tammi Haslam
5. **Adjournment**



Ocala

Legislation Text

110 SE Watula Avenue
Ocala, FL 34471

www.ocalafl.gov

File #: 2025-1826

Agenda Item #: 4a.

Submitted By: Pamela Omichinski

Presentation By: Tammi Haslam

Department: Budget

FORMAL TITLE:

Fiscal Year 2025-2026 Proposed Budget

OCALA'S RELEVANT STRATEGIC GOALS:

Fiscally Sustainable

PROOF OF PUBLICATION:

N/A



FISCAL YEAR 2025-26 PROPOSED BUDGET

BUDGET WORKSHOP AUGUST 12, 2025 COUNCIL CHAMBERS



SCHEDULE

Date	Time	Description
7/15/25	4:00 PM	Adopted Tentative Millage
8/12/25	12:00 PM	Preliminary Budget Workshop
9/3/25	5:01 PM	1 st Reading Tentative Budget (Public Hearing)
9/11/25	5:00 PM	Adopt FY26 Fire Assessment Rates (Public Hearing)
9/16/25	5:01 PM	2 nd Reading Final Budget (Public Hearing)

\$1,152,885,830



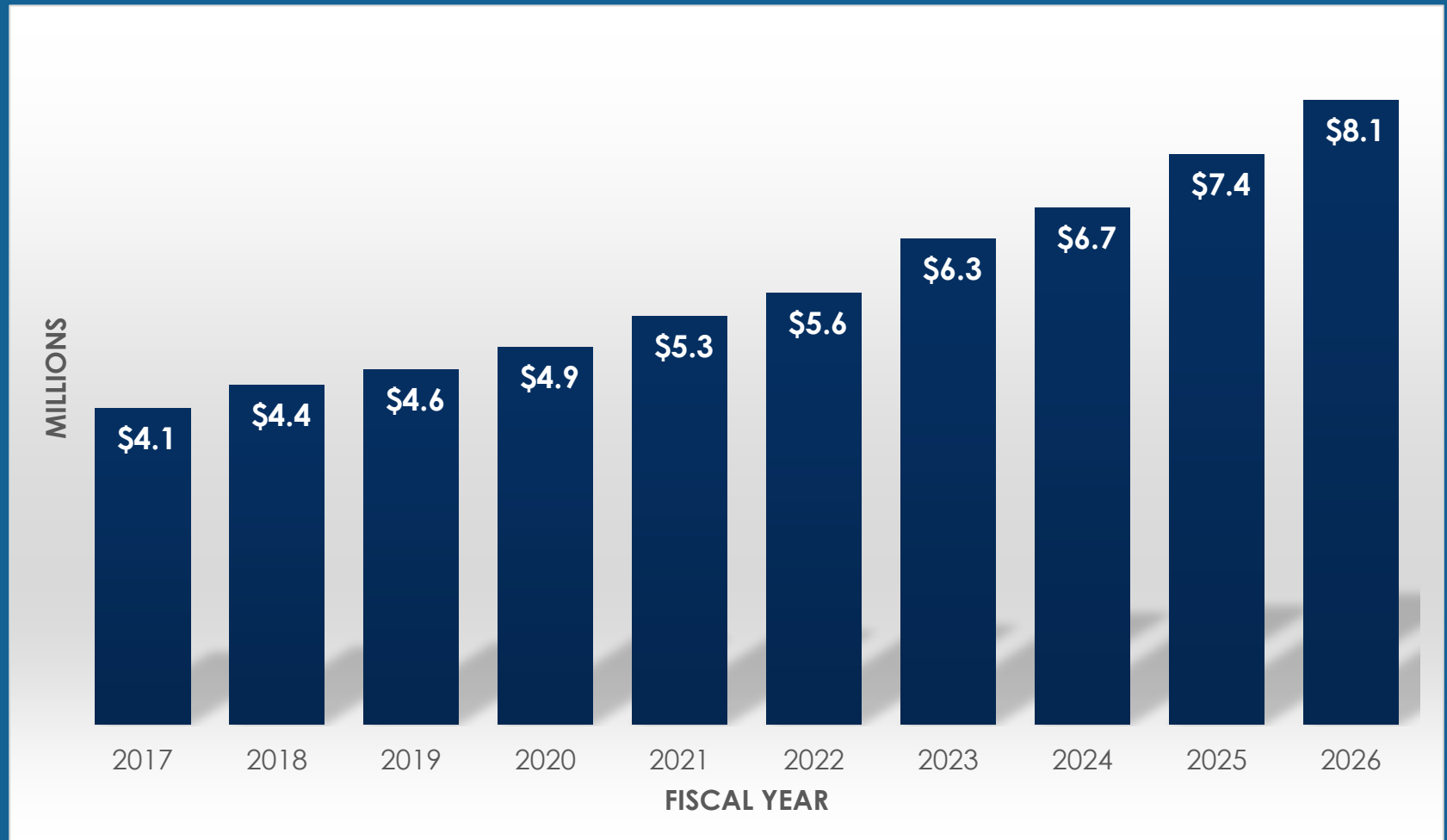
GENERAL

fund

\$188,100,612



VALUE OF A MILL



6.6177 MILLAGE RATE

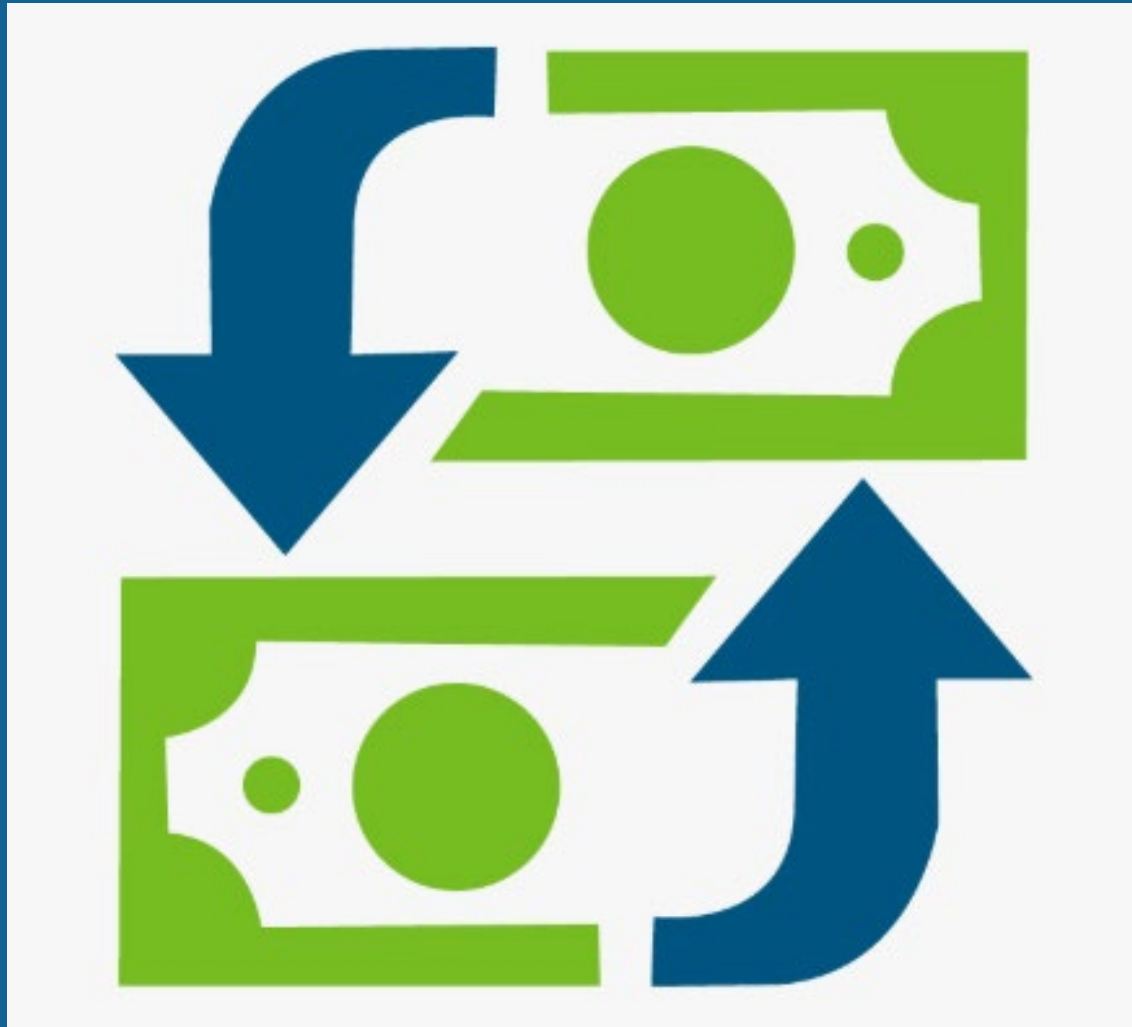
Fiscal Year	Ad Valorem Revenue
2025-2026	\$53,614,809
2024-2025	\$48,584,972
Difference	\$5,029,837

AD VALOREM REVENUE

Fund	Millage	FY25-26 Amount	Increase Over FY24-25
General	5.4927	\$44,500,364	\$4,174,771
Road Improvement	.7500	\$6,076,296	\$570,044
Police/Fire Improvements	.2500	\$2,025,432	\$190,015
Neighborhood Enhancements	.1250	\$1,012,716	\$95,007
Total	6.6177	\$53,614,809	\$5,029,837

FIRE ASSESSMENT

- ▶ Adopted mid-fiscal year 2021
- ▶ Proposed budget includes no change to the current rates, structure, or methodology
- ▶ Revenue target of \$18.2M
- ▶ Rates were published in the newspaper on 8/1/2025 and will also be included on an insert in the Truth In Millage notices
- ▶ Public Hearing scheduled for 9/11/2025 to adopt final rates



ENTERPRISE FUND TRANSFERS

Department/Fund	Amount
Electric	\$20,053,287
Ocala Fiber Network	\$1,095,181
Sanitation	\$2,479,425
Water Resources	\$6,122,248
Total	\$29,750,141





COMMUNITY SPONSORSHIPS



- ▶ Dr. Martin Luther King, Jr. Commemorative Commission, Inc. (\$10,000)
- ▶ Marion County Children's Alliance (\$10,000)
- ▶ Marion County Veterans Helping Veterans (\$10,000)
- ▶ Marion Cultural Alliance (\$10,000)
- ▶ PACE Center for Girls (\$10,000)
- ▶ Community Foundation of Ocala/Marion (\$100,000)

BENEFITS



General Fund Dollars at Work

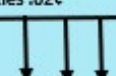
Police
.28¢

Fire
.17¢

Growth
Mgmt.
.03¢

IT
.03¢

Business/Finance .02¢
Engineering .02¢
Facilities .02¢



Non-Departmental
.26¢

Rec & Parks
.08¢

Executive .03¢
Fleet .03¢

Comm. Dev. Sys. .01¢
HR/Risk .01¢
Public Works .01¢



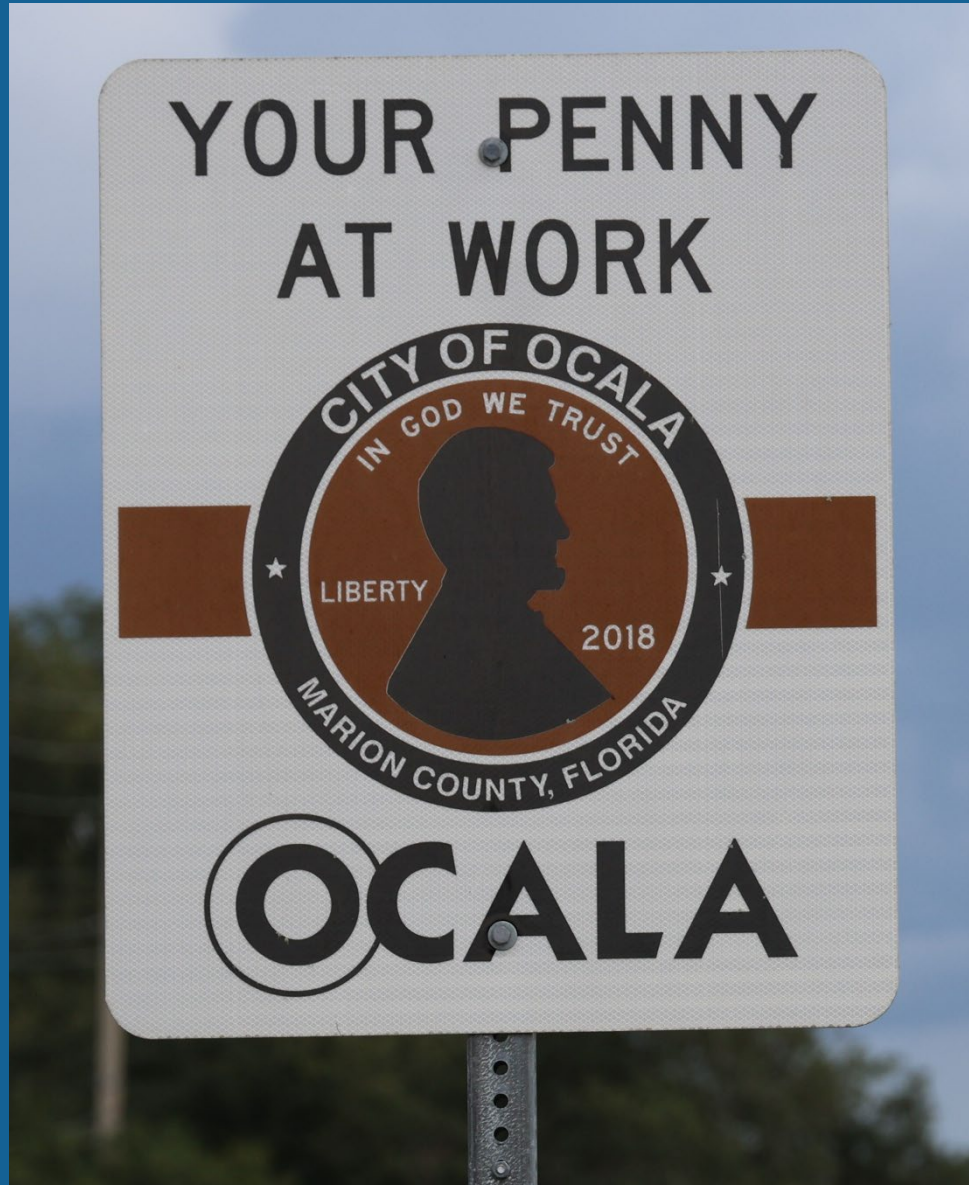
GENERAL FUND

	FY23-24 Actuals	FY 24-25 Adopted Budget	FY24-25 Amended Budget	FY24-25 YTD Actuals	FY25-26 Proposed Budget
Funding Sources					
Cash Balance Forward	0	44,600,000	70,278,176	0	62,000,000
Revenues	110,392,801	98,485,791	101,795,896	86,725,307	96,336,951
Interfund Transfers	37,556,078	29,763,661	31,176,931	24,015,694	29,763,661
Total Sources	\$147,948,879	\$172,849,452	\$203,251,003	\$110,741,001	\$188,100,612
Funding Uses					
Salaries & Benefits	88,990,014	100,856,715	99,907,052	71,338,709	105,533,477
Allocations	-15,319,847	-15,659,500	-15,659,500	-10,733,405	-16,292,398
Operating	34,478,739	38,341,956	43,745,493	26,389,537	41,479,249
Capital	7,326,550	1,198,764	10,347,618	1,964,367	1,783,774
Non-Operating	2,219,108	445,000	202,500	178,843	188,000
Transfers To Other Funds	12,667,175	14,990,641	18,532,897	13,716,984	12,352,039
Reserves	1,481,904	32,675,876	46,172,783	0	43,056,471
Total Uses	\$131,843,643	\$172,849,452	\$203,248,843	\$102,855,035	\$188,100,612

DOWNTOWN DEVELOPMENT DISTRICTS

- Proposed budget provides a flat millage for all districts

District	Proposed Millage	FY25-26 Revenue	FY24-25 Revenue	Difference
District A	1.7185	79,946	70,485	9,461
District B	1.6332	54,309	50,164	4,145
District C	1.4699	22,912	22,151	761
Totals		\$157,167	\$142,800	\$14,367



60%



20%



20%



ENTERPRISE *funds*



AIRPORT FUND

	FY23-24 Actuals	FY 24-25 Adopted Budget	FY24-25 Amended Budget	FY24-25 YTD Actuals	FY25-26 Proposed Budget
Funding Sources					
Cash Balance Forward	0	3,465,136	4,021,253	0	3,454,213
Charges For Services	729,902	667,175	667,175	632,772	615,716
Miscellaneous Revenues	2,331,804	1,352,975	1,352,975	1,203,418	1,506,966
Interfund Transfers	0	0	0	0	0
Total Sources	\$3,061,706	\$5,485,286	\$6,041,403	\$1,836,190	\$5,576,895
Funding Uses					
Salaries & Benefits	614,576	657,127	658,222	510,627	792,317
Operating	738,988	864,962	1,438,897	618,832	872,154
Capital	178,441	0	949,299	601,260	0
Reserves	0	3,963,197	2,994,985	0	3,912,424
Total Uses	\$1,532,005	\$5,485,286	\$6,041,403	\$1,730,719	\$5,576,895



ELECTRIC FUND

	FY23-24 Actuals	FY 24-25 Adopted Budget	FY24-25 Amended Budget	FY24-25 YTD Actuals	FY25-26 Proposed Budget
Funding Sources					
Cash Balance Forward	0	27,033,359	30,715,430	0	18,892,885
Intergovernmental Revenue	743,081	0	0	567,264	0
Charges For Services	207,610,843	182,949,211	182,949,211	136,795,053	183,557,748
Judgements, Fines & Forfeits	163,601	147,523	147,523	122,346	159,047
Miscellaneous Revenues	5,647,578	1,269,370	1,269,370	2,336,949	1,255,360
Interfund Transfers	3,268,616	16,460	16,460	0	16,460
Total Sources	\$217,433,719	\$211,415,923	\$215,097,994	\$139,821,612	\$203,881,500
Funding Uses					
Salaries & Benefits	19,972,476	21,857,770	21,946,451	17,330,822	24,560,852
Allocations	-730,226	-935,754	-935,754	-701,815	-1,064,183
Operating	125,599,821	131,666,108	132,528,506	88,124,174	133,116,657
Capital	453,465	1,570,295	3,521,888	689,320	2,884,184
Non-Operating	166,839	0	0	57,159	0
Transfers To Other Funds	36,800,515	39,107,804	39,107,804	29,330,853	33,265,522
Reserves	0	18,149,700	18,929,099	0	11,118,468
Total Uses	\$182,262,890	\$211,415,923	\$215,097,994	\$134,830,513	\$203,881,500



GOLF FUND

	FY23-24 Actuals	FY 24-25 Adopted Budget	FY24-25 Amended Budget	FY24-25 YTD Actuals	FY25-26 Proposed Budget
Funding Sources					
Cash Balance Forward	0	252,825	430,295	0	105,376
Charges For Services	1,819,746	1,883,625	1,883,625	1,215,088	1,723,662
Miscellaneous Revenues	36,409	0	0	1,473	0
Interfund Transfers	853,480	0	376,496	376,496	648,996
Total Sources	\$2,709,635	\$2,136,450	\$2,690,416	\$1,593,057	\$2,478,034
Funding Uses					
Operating	2,358,492	1,775,051	2,168,386	1,581,723	2,011,479
Capital	137,291	103,626	349,030	243,311	293,555
Transfers To Other Funds	173,000	173,000	173,000	129,750	173,000
Reserves	0	84,773	0	0	0
Total Uses	\$2,668,783	\$2,136,450	\$2,690,416	\$1,954,784	\$2,478,034

OCALA FIBER NETWORK FUND



OCALA FIBER NETWORK FUND

	FY23-24 Actuals	FY 24-25 Adopted Budget	FY24-25 Amended Budget	FY24-25 YTD Actuals	FY25-26 Proposed Budget
Funding Sources					
Cash Balance Forward	0	4,337,218	11,783,233	0	5,830,104
Intergovernmental Revenue	41,170	0	0	30,162	0
Charges For Services	7,682,341	7,301,207	7,301,207	5,688,989	8,149,772
Intergovernmental Revenue	750,362	0	0	324,687	0
Total Sources	\$8,473,873	\$11,638,425	\$19,084,440	\$6,043,838	\$13,979,876
Funding Uses					
Salaries & Benefits	3,152,033	3,338,809	3,476,843	2,414,106	3,924,213
Allocations	-2,459,801	-2,574,751	-2,574,751	-1,927,935	-2,826,193
Operating	2,417,573	2,898,325	3,241,690	1,897,361	3,368,538
Capital	2,505,957	5,470,452	8,624,882	2,140,020	5,665,343
Non-Operating	4,330	0	0	0	0
Transfers To Other Funds	1,030,947	1,095,181	1,095,181	821,386	1,095,181
Reserves	0	1,410,409	5,220,595	0	2,752,794
Total Uses	\$6,651,039	\$11,638,425	\$19,084,440	\$5,344,938	\$13,979,876

SANITATION FUND



SANITATION FUND

	FY23-24 Actuals	FY 24-25 Adopted Budget	FY24-25 Amended Budget	FY24-25 YTD Actuals	FY25-26 Proposed Budget
Funding Sources					
Cash Balance Forward	0	7,671,203	10,515,062	0	4,519,594
Permits, Fees, Spec. Assess.	34,666	29,500	29,500	25,590	32,940
Intergovernmental Revenue	990,945	0	0	0	0
Charges For Services	16,349,755	16,500,000	16,500,000	11,874,531	20,000,000
Miscellaneous Revenues	698,860	0	0	300,736	0
Interfund Transfers	0	0	1,129,587	1,129,587	0
Total Sources	\$18,074,226	\$24,200,703	\$28,174,149	\$13,330,444	\$24,552,534
Funding Uses					
Salaries & Benefits	4,362,606	4,835,885	4,843,423	3,753,831	5,405,437
Operating	8,472,823	9,872,670	10,227,045	6,201,624	10,546,370
Capital	3,382,757	2,316,117	5,658,705	1,841,470	1,602,360
Transfers To Other Funds	2,254,950	2,479,425	2,479,425	1,859,569	2,479,425
Reserves	0	4,696,606	5,136,906	0	4,518,942
Total Uses	\$18,473,136	\$24,200,703	\$28,345,504	\$13,656,494	\$24,552,534

WATER RESOURCES FUND



WATER RESOURCES FUND

	FY23-24 Actuals	FY 24-25 Adopted Budget	FY24-25 Amended Budget	FY24-25 YTD Actuals	FY25-26 Proposed Budget
Funding Sources					
Cash Balance Forward	0	22,949,196	25,042,755	0	21,111,994
Intergovernmental Revenue	47,863	0	0	6,138	0
Charges For Services	47,510,533	40,756,679	40,756,679	38,039,595	57,461,173
Miscellaneous Revenues	1,246,178	88,310	88,310	527,781	99,017
Interfund Transfers	5,174,679	42,740	42,740	0	42,740
Total Sources	\$53,979,253	\$63,836,925	\$65,930,484	\$38,573,514	\$78,714,924
Funding Uses					
Salaries & Benefits	8,827,174	10,626,849	10,644,174	7,553,320	12,284,521
Allocations	-129,535	-135,523	-135,523	-101,642	-138,769
Operating	15,727,817	18,880,955	20,296,843	11,512,692	19,297,788
Capital	692,743	1,333,824	1,550,871	584,492	1,696,394
Non-Operating	250,277	0	0	0	0
Transfers To Other Funds	17,958,323	22,956,254	22,956,254	17,217,190	29,172,617
Reserves	0	10,174,566	10,617,865	0	16,402,373
Total Uses	\$43,326,799	\$63,836,925	\$65,930,484	\$36,766,052	\$78,714,924

FISCAL YEAR 2025-26 CIP INFORMATION



5



FISCAL YEAR 2025-26 CIP INFORMATION

\$76,352,681

60 projects

ELECTRIC

	Project	Amount
1	Overhead/Underground/Lighting Work Orders/Boring	4,000,000
2	Airport - Electric Capacity Upgrades	500,000
3	Dearmin Substation Upgrade - Phase 2	1,000,000
4	Water Plant Substation Upgrade - PH2	250,000
5	Shaw Substation TX4 Addition	500,000
6	Underground Primary Cable Replacement	500,000
7	AMI Meter Replacement Program	1,325,000
8	White Substation - Station Relocation - Phase 2	2,000,000
9	Substation Security Upgrade - Phase 8	40,000
	TOTAL	\$10,115,000

ENGINEERING FACILITY CONSTRUCTION & MODIFICATION

	Project	Amount
1	Design/Build Fire Training Center	\$ 500,000
2	Silver Pines Walking Trail Resurfacing	\$ 250,000
3	OPD First Responder Training Facility- Conceptual Design	\$ 80,000
	TOTAL	\$ 830,000

ENGINEERING

	Project	Amount
	Transportation Engineering	
1	Parking Lot Improvement Program (PLIP)	400,000
2	Transportation Rehabilitation and Improvement Program (TRIP) Depts. 020/023	5,655,000
3	SR 464 at SE 25th Avenue Intersection Improvements	850,000
4	SW 40th Ave Realignment (RaceTrac SR 40 West)	4,200,000
5	East Fort King Street at SE 22nd Ave Roundabout	500,000
6	East Fort King Street at SE 19th Ave Roundabout	500,000
	Stormwater Engineering	
1	Drainage Rehab and Improvement Program (DRIP)	2,325,000
	TOTAL	\$14,430,000

FACILITIES MAINTENANCE

Department	Source	Amount
City Hall	General	1,550,000
Electric	Electric	90,000
Facilities Maintenance	General	1,225,000
Fire	General	100,000
Fire	Police/Fire (1/4 Mill)	12,000
Growth Management	General	66,000
Ocala Fiber Network	Ocala Fiber	150,000
Ocala Police Department	Police/Fire (1/4 Mill)	150,000
Public Works	Gas Tax	13,000
Recreation & Parks	General	535,000
	Total	\$3,891,000

FLEET MANAGEMENT

Department	Source	Amount
Electric	Electric	2,797,809
Engineering	General	11,164
Fire	General	43,310
Fire	Police/Fire (1/4 Mill)	1,080,347
Fire	Infrastructure Sales Surtax	1,884,854
Fleet	General	110,250
Golf	Golf	98,555
Growth Mgmt	Parking	56,634
Ocala Fiber Network	Ocala Fiber	322,973
Police	Police/Fire (1/4 Mill)	1,326,787
Police	Infrastructure Sales Surtax	2,395,377
Public Works	Gas Tax	772,283
Public Works	Sanitation	1,602,360
Public Works	Stormwater	495,702
Recreation & Parks	General	498,050
Water Resources	Water	1,308,450
	TOTAL	\$14,804,905

	Project	Amount
1	Downtown CRA Streetscape	125,000
2	Downtown CRA Land Acquisition	307,000
3	East Ocala CRA Sidewalks	100,000
4	West Ocala CRA Land Acquisition	210,500
5	West Ocala CRA Gateways	50,000
6	West Ocala CRA Streetscape	100,000
7	East Ocala CRA Gateways	50,000
8	North Magnolia CRA Land Acquisition	157,000
9	West Ocala CRA Reed Place Redevelopment	200,000
10	East Ocala CRA 6th Street Connection and NE 8th Avenue Enhancements	350,000
11	East Ocala CRA Public Art	75,000
12	North Magnolia Wayfinding	30,000
13	East Ocala CRA Wayfinding	30,000
14	West Ocala CRA Wayfinding	30,000
15	Downtown CRA Wayfinding	30,000
16	East Ocala CRA/FDOT Intersection Enhancements	221,000
17	Downtown CRA/FDOT Intersection Enhancements	320,000
	TOTAL	\$2,385,500

INFORMATION TECHNOLOGY

Department	Source	Amount
Airport	Airport	1,200
Budget	General	2,000
City Clerk's Office	General	70,000
City Manager's Office	General	14,200
Community Development Svs.	General	6,300
Electric/CSC	Electric	109,550
Engineering	General	10,350
Facilities Maintenance	General	5,100
Finance	General	5,550
Fire	General	72,000
Fleet Management	General	20,600
Growth Management	General/Building	28,000
Human Resources/Risk	General	2,600
Information Technology & Physical Sec.	Water/Electric/General/Fiber	693,925
Ocala Fiber Network	Ocala Fiber Network	12,400
Police Department	General/Police-Fire (1/4 Mill)	677,900
Public Works	Gas Tax/Stormwater/Sanitation	9,750
Recreation and Parks	General	20,050
Water Resources	Water	31,000
	TOTAL	\$1,792,475

OCALA FIBER NETWORK

	Project	Amount
1	Partial Network Equipment/Upgrade	262,306
2	Adding to Customer Base and System Overbuild	990,001
3	Annual Fiber Builds - Road Projects	4,061,563
	TOTAL	\$5,313,870

RECREATION & PARKS

	Project	Amount
1	Pickleball Court Construction-Jervey Gantt & Clyatt	215,000
2	Jervey Gantt Pool Deck Resurfacing	255,000
3	Croskey Center Bleacher Replacement	175,000
4	Replace Wash Down Pad & Chemical Containment Basin	95,000
5	Bunker Restoration	75,000
6	Coquina Surfacing	25,000
	TOTAL	\$840,000

	Project	Amount
1	Water/Sewer Line Improvement Program	1,300,000
2	Lift Station Improvement Program	700,000
3	WRF Improvement Program - Wastewater Master Plan	2,832,250
4	WTP #2 - Facility Construction (Grant not included)	8,644,688
5	Water Impact Line Ext & Capacity Imp (Impact Fee)	150,000
6	CIPP Lining	500,000
7	WTP Improvement Program - Water Master Plan	319,000
8	Water, Sewer & Lift Station Reuse Reimbursement	70,000
9	Sewer & Reuse Impact Line Ext & Capacity Imp (Impact Fee)	1,000,000
10	Winding Oaks	2,619,993
11	Reclaimed Water Plan	464,000
12	WRF #3 Expansion Design	2,000,000
13	Central Lines Shop	500,000
14	7 Bay Equipment Maintenance Truck Shed	425,000
15	7 Bay Central Lines Truck Shed	425,000
	TOTAL	\$21,949,931







ANY
QUESTIONS?

