



# Ocala Airport Advisory Board Agenda - Final

## Tuesday, June 9, 2026

### Meeting Information

*Location*

Council Chambers  
110 SE Watula Ave  
Ocala, FL 34471

<https://www.ocalafl.gov/meetings>

*Time*

9:00 AM

Board Members:

Terry Crawford  
H. Randolph Klein

Kevin Reed  
Thomas Smallen

Staff:

Matthew Grow  
Airport Director

Jenn Marvin  
Board Liaison

### WELCOME!

Citizens are encouraged to participate in City of Ocala Airport Advisory Board meetings. Speaker cards should be completed in advance and submitted to staff. Speakers are limited to 3 minutes unless additional time is granted by the Board Chair. When recognized, please state your name and address for the record. Citizen groups are asked to identify one spokesperson.

The City of Ocala encourages civility in public discourse. Please limit comments to the specific agenda item under discussion and direct remarks to the Board. Cell phones should be turned off or set to vibrate.

The order of agenda items may be adjusted if deemed appropriate by the Board.

### APPEALS

Any person wishing to appeal a decision made during this meeting will need a record of the proceedings. It is the responsibility of the appellant to ensure that a verbatim record is made, including all testimony and evidence upon which the appeal is based.

### ADA COMPLIANCE

If reasonable accommodations are needed to participate in this meeting, please contact the City Manager's Office at 352-629-8401 at least 48 hours in advance so arrangements can be made.

1. **Invocation**
2. **Pledge of Allegiance**
3. **Roll Call**
4. **Consideration of Minutes**
  - a. [Approve Minutes from May 2026](#)
5. **Unfinished Business**
  - a. [2026 OCF Airfield Paint Project in the amount of \\$74,328.62](#)
  - b. [Award ITN #AIR240448 to GLJ Aviation LLC and Approve Ground Lease Agreement](#)
6. **New Business**
7. **Airport Director's Report**
  - a. [N Dev. Access Road DRA Design](#)
  - b. [MALSR/RPZ RY36 Grading - Design](#)
  - c. [Terminal Apron Rehab - Construction](#)
  - g. [Masterplan Update](#)
  - d. [T-Hangar Campus Rehabilitation - Construction](#)
  - e. [A12 Infrastructure - Design](#)
  - f. [Concrete Pads - Design](#)
  - h. [Fuel and Ops](#)
8. **Persons Wishing to Appear**
9. **Persons Wishing to Appear Who Are Not on the Agenda**

To promote a more orderly flow of business, the Board will limit presentations to three minutes unless additional time has been reserved prior to issuance of the agenda through the Airport Director's Office.
10. **Comments by Individual Board Members**
11. **Comments by Others**
12. **Adjournment**



# Ocala

## Legislation Text

110 SE Watula Avenue  
Ocala, FL 34471

[www.ocalafl.gov](http://www.ocalafl.gov)

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**File #:** 2026-1512

**Agenda Item #:** a.

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**Submitted By:** Jenn Marvin

**Presentation By:** Marr Grow

**Department:** Aviation

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**FORMAL TITLE:**

Approve Minutes from May 2026

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**OCALA'S RELEVANT STRATEGIC GOALS:**

Operational Excellence

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**PROOF OF PUBLICATION:**

N/A

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**BACKGROUND:**

Minutes

**FINDINGS AND CONCLUSIONS:**

N/A

**FISCAL IMPACT:**

N/A

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
  - Table
  - Deny
-





110 SE Watula Avenue

Ocala, FL 34471

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# Ocala

## Airport Advisory Board Minutes

Tuesday, May 12, 2026

9:00 AM

**1. Invocation**

Mr. Klein

**2. Pledge of Allegiance**

**3. Roll Call**

**Present** Thomas Smallen, Terry Crawford, and H. Randolph Klein

**Excused** Kevin Reed

**Excused** Thad Boyd

**4. Consideration of Minutes**

**a. CONSIDERATION OF MINUTES FROM MARCH 2026**

There being no further discussion the motion carried by consideration of minutes vote.

**RESULT:** APPROVED

**MOVER:** H. Randolph Klein

**SECONDER:** Terry Crawford

**AYE:** Smallen, Crawford, and Klein

**5. Unfinished Business**

**6. New Business**

**a. Consent to assignment Gabriels to Wing it Florida, LLC**

**RESULT:** APPROVED

**MOVER:** Terry Crawford

**SECONDER:** H. Randolph Klein

**AYE:** Smallen, Crawford, and Klein

**b. Consent to assignment London's to Wing it Florida, LLC**

**RESULT:** APPROVED

**MOVER:** H. Randolph Klein

- SECONDER:** Terry Crawford  
**AYE:** Smallen, Crawford, and Klein
- c. Time Extension FM449858 North Road Grant  
**RESULT:** APPROVED  
**MOVER:** H. Randolph Klein  
**SECONDER:** Terry Crawford  
**AYE:** Smallen, Crawford, and Klein
- d. Time Extension FM453812 TWY-C Construction Grant  
**RESULT:** APPROVED  
**MOVER:** Terry Crawford  
**SECONDER:** H. Randolph Klein  
**AYE:** Smallen, Crawford, and Klein
- f. PTGA Airfield Paint Project

Mr. Crawford asked if the t-hangar center lines would be repainted with this project. Mr. Baker said that is a separate project, but they will be repainted when that project is executed.

Mr. Smallen asked if the runway is going to be widened. Mr. Baker said it's up to the FAA. Mr. Crawford commented on the runway being a 1/2 foot short. Mr. Baker confirmed it is in some spots.

- RESULT:** APPROVED  
**MOVER:** H. Randolph Klein  
**SECONDER:** Terry Crawford  
**AYE:** Smallen, Crawford, and Klein
- g. a. Amendment 4 PTGA FM449858 Scope change to allow design and construction of DRA  
**RESULT:** APPROVED  
**MOVER:** H. Randolph Klein  
**SECONDER:** Terry Crawford  
**AYE:** Smallen, Crawford, and Klein
- h. GLJ Ground Lease

Mr. Smallen asked if GLJ new hangar had access to alpha 9. Mr. Baker confirmed.

Mr. Klein asked who the principle of this company is. Mr. Baker shared it is Grabba Leaf. Mr. Klein clarified the first hangar is for personal use and asked how long the option is available to GLJ. Mr. Baker was unsure, will get that answer. Mr. Klein stated he doesn't generally favor options as they tie up valuable airport land. Mr. Klein also stated he is currently unable to support the option; would like to board to table it.

Mr. Crawford agreed with Mr. Klein and that 6 month is enough time for an offer. Mr.

Klein reinforced that options tie the city's hands.

**RESULT:** TABLED  
**MOVER:** H. Randolph Klein  
**SECONDER:** Terry Crawford  
**AYE:** Smallen, Crawford, and Klein

**7. Airport Director's Report**

- a. N Dev. Access Road - Construction
- b. MALSR/RPZ RY36 grading- design
- c. Terminal apron rehab- construction
- d. Masterplan update
- e. A9 ITN- award
- f. A9 driveway
- g. T-hangar campus rehabilitation- construction
- h. A12 infrastructure- design
- i. Concrete pads- design
- j. TWY-C Phase I
- k. Presidential visit recap
- l. Airshow Planning
- m. Fuel and Ops

**8. Persons Wishing to Appear**

**9. Persons Wishing to Appear Who Are Not on the Agenda**

To promote a more orderly flow of business, the Board will limit presentations to three minutes unless additional time has been reserved prior to issuance of the agenda through the Airport Director's Office.

**10. Comments by Individual Board Members**

Mr. Crawford commented on moving the meeting back to the airport for the stake holder's sake.

**11. Comments by Others**

**12. Adjournment**

There being no further discussion the motion carried by roll call vote.

**RESULT:** APPROVED  
**MOVER:** Terry Crawford  
**SECONDER:** H. Randolph Klein  
**AYE:** Smallen, Crawford, and Klein



# Ocala

## Legislation Text

110 SE Watula Avenue  
Ocala, FL 34471

www.ocalafl.gov

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**File #:** 2026-1513

**Agenda Item #:** a.

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**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

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**FORMAL TITLE:**

2026 OCF Airfield Paint Project in the amount of \$74.328.62

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**OCALA'S RELEVANT STRATEGIC GOALS:**

Operational Excellence, Quality of Place

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**PROOF OF PUBLICATION:**

N/A

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**BACKGROUND:**

The Ocala International Airport (OCF) conducts routine airfield pavement marking maintenance to ensure continued compliance with federal and state standards and to promote safe and efficient aircraft operations.

This project includes cleaning and restriping of runway designation numerals and centerline on Runway 8/26, cleaning and restriping of the Runway 18/36 centerline, and cleaning and restriping of various Taxiway A markings.

All work will be performed in accordance with applicable standards, including FAA Advisory Circular 150/5340, *Standards for Airport Markings*, the Innovative Pavement Research Foundation Airfield Marking Handbook (IPRF01-G-002-05-1), and Chapter 14-60 of the Florida Administrative Code.

The project will be completed utilizing the State of Florida bid contract with Florida Airfield Maintenance, JV, which allows for efficient procurement and competitive pricing.

Staff submitted a grant application to the state that was denied for their fiscal year 2026. A new request for FY 2027 will be made but worst case scenario the project will be funded 100% in house.

**FINDINGS AND CONCLUSIONS:**

Staff recommends approval and authorization for the appropriate City officials to execute all related documents.

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**FISCAL IMPACT:**

Funding for this project will be provided as follows:

- **Local Share:** \$74,328.62
- **Total Project Cost:** \$74,328.62

No grant funding is associated with this project.

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
- Table
- Deny



# Ocala

## Legislation Text

110 SE Watula Avenue  
Ocala, FL 34471

[www.ocalafl.gov](http://www.ocalafl.gov)

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**File #:** 2026-1514

**Agenda Item #:** b.

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**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

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**FORMAL TITLE:**

Award ITN #AIR240448 to GLJ Aviation LLC and Approve Ground Lease Agreement

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**OCALA'S RELEVANT STRATEGIC GOALS:**

Operational Excellence, Fiscally Sustainable

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**PROOF OF PUBLICATION:**

N/A

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**BACKGROUND:**

On March 28, 2024, the City advertised an opportunity to engage with parties qualified, capable, and willing to fund, design, develop, and operate a facility or enterprise that will serve or support operations at the Ocala International Airport in compliance with Federal Aviation Administration policies and Airport standards.

The ITN stated it was the City's intent to enter negotiations with a Developer culminating in a long-term forty-year lease of the subject property and addressing the parties' rights and obligations with respect to the development of the subject City-owned property.

The solicitation closed on May 7, 2025. One response was received from GLJ Aviation LLC (the Developer). After review of the Developer's ITN response, the internal selection committee voted to recommend award to GLJ Aviation LLC.

Using the lease agreement included in the ITN as the basis for negotiations, staff met with the Developer and agreed upon the terms of the proposed long-term lease agreement.

The "Hexaport", a hangar that was constructed in the early 1980's and leased to numerous entities over the years recently had its 40-year ground lease expire. The property is currently on a month-to-month arrangement with the City and is wholly within the Option parcel identified in the proposed GLJ lease agreement. The City has long desired to redevelop the property, as the existing building configuration and operational use are not compatible with the larger aircraft activity surrounding the site. Staff has worked closely with the Hexaport

occupants to facilitate an orderly and equitable transition. The GLJ lease allows for a 120-day due diligence time frame, along with 120 days to secure permitting. Collectively, these periods provide approximately eight months prior to potential redevelopment activity occurring on the site.

**FINDINGS AND CONCLUSIONS:**

- Maximum lease term of forty years.
- Ground lease rate of \$0.36 per square foot, increasing three percent annually beginning January 1, 2027, as established by the 2025 appraisal.
- Five-year Option on an adjacent parcel at a rate of \$1,000 per acre, per year (approximately \$3,000 annually).

**FISCAL IMPACT:**

The primary lease parcel consists of approximately 67,860 square feet and is projected to generate approximately \$24,429.60 during the first full lease year. The Option parcel is a little over 3 acres and generates approximately \$3,000 each year the Option is active. Estimated annual revenue for Fiscal Year 2026-27 is approximately \$27,429.60 in account 451-362-000-000-02-31211.

**PROCUREMENT REVIEW:**

This solicitation and resulting agreement were procured in compliance with the City’s procurement policy.

**LEGAL REVIEW:**

This Agreement has been reviewed and approved for form and legality by City Attorney, William E. Sexton.

**ALTERNATIVE:**

- Approve with Changes
- Table
- Deny

## GROUND LEASE AT AIRPORT

THIS LEASE is entered into effective \_\_\_\_\_, 2026 (“Effective Date”), between City of Ocala, a Florida municipal corporation (“Landlord”), and \_\_\_\_\_, a \_\_\_\_\_ (“Tenant”).

NOW, THEREFORE, in consideration of the mutual covenants set forth herein, and other good and valuable consideration (the receipt and sufficiency of which is hereby acknowledged), the parties do hereby agree as follows:

### 1. Lease of Premises.

- 1.1. Landlord leases to Tenant, and the Tenant leases from Landlord, real property located in Marion County, Florida, and all improvements now or hereafter located thereon (collectively the “Premises”) as follows: The real property (“Property”) described in the attached **Exhibit A** and consisting of approximately \_\_\_\_\_ acres.
- 1.2. The Premises are located at the Ocala International Airport (“Airport”) owned and operated by Landlord.
- 1.3. This Lease includes the right of ingress and egress to and from the Premises by means of existing means of ingress and egress across the Airport to be used in common with others having similar rights of passage thereon (except when the Airport is closed to the public). The use of any such means of ingress and egress is subject to the present and future rules and regulations of the Airport. Landlord may, at any time, temporarily or permanently close such means of ingress and egress so long as an alternative means of ingress and egress remains available to Tenant. Tenant shall not do or permit anything to be done which will interfere with the free access and passage of others to space adjacent to the Premises or in any streets near the Premises.

2. **Option for Additional Parcel.** For a period of five (5) years commencing on the Effective Date of this Lease (the “Option Period”), Tenant shall have a continuing option to lease that certain parcel of land adjacent to the Premises and more particularly described on **Exhibit [ ]** attached hereto and incorporated herein (the “Option Parcel”), provided, however, that if this Lease is terminated during the Feasibility Study Period pursuant to Section 4, this Section shall automatically terminate and be of no further force or effect. If at any time during the Option Period Landlord receives a bona fide written proposal or offer from a n unaffiliated third party in an arm's-length transaction to lease the Option Parcel that Landlord is willing to accept, Landlord shall first give written notice to Tenant setting forth all material terms of such proposed lease, together with a complete copy of the applicable written proposal or offer, including, without limitation, the term, rent, permitted use, commencement date, renewal rights, tenant improvement rights or obligations, and any other material economic or operational terms. Tenant shall have thirty (30) days after receipt of such notice, which period shall not commence unless such notice includes all required information, within which to elect, by written notice to Landlord, to lease the Option Parcel upon the terms set forth in Landlord’s notice. If Tenant timely exercises its option, Landlord and Tenant shall execute a lease amendment or separate lease for the Option Parcel incorporating such terms within thirty (30) days after Tenant’s election. If Tenant fails timely to exercise its option, Landlord may lease the Option Parcel to such third party upon terms not more favorable in any respect to such third party, and not materially different in any respect, than those offered to Tenant. If Landlord does not

enter into such lease within one hundred eighty (180) days after Tenant declines or fails to exercise, or if the terms offered to the third party are materially changed or become more favorable to the third party, then Tenant's option shall be deemed reinstated in full, and Landlord shall again comply with this Section before leasing the Option Parcel. Landlord shall not structure, divide, combine, or otherwise alter a proposed transaction involving the Option Parcel for the purpose of avoiding Tenant's rights under this Section.

- 2.1 In the event that Tenant exercise the aforementioned option for the Option Parcel, Landlord and Tenant shall enter into a new, separate written lease agreement for the Option Parcel which shall be under substantially similar terms and conditions as this Lease.
- 2.2 Landlord and Tenant understand, acknowledge and agree that the Option Parcel:
  - 2.2.1 Is approximately 134,000 square feet or 3.07 acres in size;
  - 2.2.2 Is currently improved by a physical structure with six bays/hangars which is commonly referred to as the "hexaport";
  - 2.2.3 Said hexaport is currently the subject of a lease agreement between the City of Ocala and the Hexaport tenant which has a six-month term and which is subject to termination by the City upon not more than six months' notice such that it could be made available to Tenant in approximately that time period; and
  - 2.2.4 Upon exercise by Tenant of the Option as outlined above and herein, the Option Parcel would be leased to Tenant with the aforementioned hexaport improvement which may, at the sole and exclusive discretion of Tenant, be utilized by Tenant or demolished by Tenant.
- 2.3 In consideration for the aforementioned option, Tenant shall pay to Landlord an annual fee in the amount of One Thousand U.S. Dollars (\$1,000.00) per acre (the "Option Fee") and Tenant shall pay to Landlord said Option Fee on each subsequent anniversary of the Effective Date of this Lease.

### **3. Term.**

- 3.1. The term of this Lease is thirty (30) years, beginning on May 1, 2026, and ending at 5:00 pm on April 30, 2056.
- 3.2. So long as Tenant is not in default under this Lease, Tenant has the right to renew the term of this Lease for two (2) additional terms of five (5) years each. Each renewal shall automatically occur unless Tenant gives written notice of non-renewal to Landlord at least 180 days prior to the expiration of the initial term of this Lease (as to the first renewal) or any then-current renewal term (as to any subsequent renewal). All terms and conditions that govern the initial term shall govern any renewal term, except as expressly set forth herein.

4. **Feasibility Study.** Tenant may, during the period commencing with the execution of this Lease by Tenant and concluding one hundred twenty (120) days after the Effective Date (the "Feasibility Study Period"), determine whether the Property is suitable, in Tenant's sole and absolute discretion,

for Tenant's use. Tenant may conduct a Phase I environmental assessment and any other tests, analyses, surveys and investigations ("Inspections") that Tenant deems necessary to determine, to Tenant's satisfaction, the Property's engineering, architectural and environmental properties; zoning and land use restrictions; subdivision status; soil and grade; availability of access to public roads, water and other utilities; consistency with local, state and regional growth management plans; availability of permits, governmental approvals and licenses; and other Inspections that Tenant deems appropriate to determine the Property's suitability for the Tenant's intended use. Landlord gives Tenant, its agents and other representatives, the right to enter the Property at any time during the Feasibility Study Period for the purpose of conducting Inspections. Landlord shall fully cooperate with Tenant and its professionals in connection with the foregoing. Tenant shall deliver written notice to City prior to the expiration of the Feasibility Study Period if Tenant determines the Property is not acceptable, in which event this Lease shall be deemed canceled and of no further effect.

## 5. Rent.

5.1. During the term of this Lease, Tenant shall pay monthly rent as follows:

5.1.1. Tenant shall commence paying monthly rent upon issuance of a Certificate of Occupancy for the hangar to be constructed thereon by Tenant, or One Hundred and Eighty (180) days after issuance of all permits by all governmental agencies necessary to allow such construction, whichever shall first occur. In connection therewith:

- a. Tenant shall apply for all necessary permits for the hangar within ninety (90) calendar days after approval of this Lease by the Landlord and make good faith efforts to obtain all necessary permits as soon as possible.
- b. Tenant shall commence construction of the hangar within one hundred eighty (180) days of issuance of such permits, subject to extension for Force Majeure.
- c. Tenant shall complete construction of the hangar within eighteen (18) months after issuance of such permits.

5.1.2. Tenant shall pay monthly rent, after the date that rent payments are to commence pursuant to paragraph 4.1.1, in the following amounts:

- a. Until December 31, 2026, the monthly rent shall be \_\_\_\_\_ (\$\_. ) per month, which amount shall be adjusted at the time that a Certificate of Occupancy is issued. The rate at the time that the Certificate of Occupancy is issued shall be based upon a constructed building footprint with a rate of THIRTYTHIRTY-SIX U.S. CENTS (\$00.36) per square foot; and
- b. Commencing on January 1, 2027, and on each January 1 thereafter, the monthly rent shall be increased by an amount equal to three (3%) percent of the prior year's monthly rent.

5.2. The monthly rent is payable without Landlord's demand on the first day of each calendar month during the Lease term. If rent payments commence on a day other than the first day

of a calendar month, or terminate on a day other than the last day of a calendar month, the rent will be prorated on a daily basis.

- 5.3. All rent payable under this Lease shall be paid to Landlord without set-off or withholding for any reason and shall be mailed or delivered to Landlord at Landlord's address as set forth elsewhere in this Lease, or such other address of which Landlord shall notify Tenant, so that it is received prior to the date it is due.

## 6. Additional Payments.

- 6.1. Additional Rent Payments. In addition to the rent under paragraph 4, all other payments that the Tenant is obligated to make under this Lease are considered additional rent, regardless of whether the payments are so designated. All additional payments are due and payable at the time the Landlord demands payment or at the time the next succeeding rent installment is due, whichever occurs first. Landlord shall have the same remedies for Tenant's failure to pay additional rent as it does for Tenant's failure to pay monthly installments of rent. All further references to "rent" shall include both monthly installments of rent and additional rent. The provisions of this paragraph shall apply only concerning remedies, and not concerning rent upon which sales and use taxes are to be calculated or paid.
- 6.2. Utility or Service Charges. The Tenant agrees to pay all charges for gas, electricity or other illumination, heating, air conditioning, water, sewer, telephone service and other utilities attributed to the Premises.
- 6.3. Ad Valorem Taxes and Assessments.
  - 6.3.1. Tenant shall pay as additional rent during the term of this Lease all ad valorem and real property taxes and all special assessments levied or assessed by any lawful authority against the Premises. In the event any governmental authority having jurisdiction shall levy any general or special assessment against the Premises, Tenant shall also pay to Landlord as additional rent such assessment. Landlord shall have the option to take the benefit of any statute or ordinance permitting any such assessment for public betterments or improvements to be paid over a period of time in which case the Tenant shall be obligated to pay only the said fraction of the installments of any such assessments which shall become due and payable during the term of this lease.
  - 6.3.2. Landlord may, at its sole discretion, estimate the taxes and assessments referred to in this paragraph 5 and require Tenant to pay one-twelfth (1/12th) thereof monthly in advance, together with the payment of fixed minimum annual rent. After the end of each Lease year, Landlord shall furnish Tenant a statement of the actual taxes and assessments, and there shall be an adjustment between Landlord and Tenant with payment to or repayment by Landlord, as the case may require, to the end that Landlord shall receive the entire amount of Tenant's proportionate share for such annual period.
- 6.4. Sales and Use Taxes. At the time rent payments are made, the Tenant agrees to pay to the Landlord any sales and use taxes that arise because of payment of rent to the Landlord.

- 6.5. Past Due Rent. If any monthly rental payment is not paid on or before the tenth (10th) day of each month, such payment shall bear interest at ten percent (10%) per annum. A payment is considered late if received ten (10) business days or more after such payment is due. (This is not a grace period; any payment not received when due is a default.) If payment made by check is dishonored by Tenant's bank, the amount due shall be deemed a "late payment" and treated as set forth herein.
- 6.6. Amounts Advanced by Landlord. Any amount advanced by Landlord pursuant to the terms and provisions of this Agreement shall be repaid to Landlord by Tenant by the first of the calendar month following the date of such advance unless otherwise specifically provided in this Agreement.
- 6.7. Tenant's Taxes. Tenant further covenants and agrees to pay promptly when due all taxes assessed against all fixtures, furnishings, equipment and stock-in-trade placed in or on the Premises during the term of this Lease.

## **7. Landlord's Services, Utilities and Taxes.**

- 7.1. Tenant shall obtain, at its sole cost and expense, all utilities (e.g., without limitation, electricity, telephone, water, sewer, and trash collection services) service for the Premises. Tenant shall be responsible for all costs associated with extending utility lines from their current point of termination to improvements to be constructed by Tenant hereunder.
- 7.2. Landlord shall, at its sole cost, design, construct, and maintain the access road serving the rear/southern boundary of the Premises.
- 7.3. Landlord shall cooperate in good faith with Tenant, at no out-of-pocket cost to Landlord, in connection with obtaining utility easements and extensions across Airport property as reasonably necessary to serve the Premises.
- 7.4. Landlord shall not be liable for full or partial stoppage or interruption of the above services or utilities unless such stoppage or interruption is caused by the negligence or willful misconduct of Landlord, its agents, or employees. In such event, Landlord shall promptly restore such services at its sole cost, and if any such interruption continues for more than five (5) consecutive business days, monthly rent shall abate on a per diem basis until services are restored.

## **8. Use of Premises.**

- 8.1. Tenant shall have the right to use the Premises for the following and for no other purpose without Landlord's prior written consent, which consent may be withheld by Landlord in its sole discretion:
  - 8.1.1. Storage and maintenance of aircraft that are either owned or leased by Tenant.
  - 8.1.2. Storage of aviation fuel, lubricants, aircraft parts and other items of personal property necessary for Tenant's use to maintain and operate aircraft owned or leased by Tenant, provided that all such items of personal property, other than gasoline, shall be contained within improvements to be constructed by Tenant on the Premises. No explosives or combustible materials will be permitted within or about any improvements except for fuel in aircraft tanks or small containers of

lubricants, cleaning materials, and other aviation-related materials stored in containers or cabinets that have been approved by the EPA or local Fire Marshall.

- 8.1.3. Construction on the Premises of private offices attached to hangar. If offices are to be open to the public, tenant agrees to construct all necessary security measures to prevent the general public from accessing the Airport Operations Area.
- 8.1.4. Tenant may use the Premises for the storage, maintenance, and operation of aircraft and for related aviation-commercial activities, subject to applicable Airport rules, FAA requirements, and SASO minimum standards.
- 8.1.5. At the discretion of the Landlord (which may be withdrawn at any time), nonexclusive use of all airport facilities which are not specifically leased to other tenants under private leases.
- 8.2. Tenant shall not sell nor dispense from mobile fuelers or other typical fueling devices without the express written permission from the Airport Director, which may be withheld or conditioned in the Airport Director's sole discretion, aviation fuels of any kind upon the Premises or otherwise at the Airport.
- 8.3. No outside storage shall be allowed. All areas not paved or covered by the Improvements shall be grassed and landscaped as approved.
- 8.4. Tenant agrees that no business shall be carried on, nor any act or acts done or permitted to be done on the Premises that in any manner conflicts with any applicable valid law or regulation of the City of Ocala, Marion County, State of Florida, and the United States of America or any department, bureau or agency thereof.
- 8.5. Tenant will not do or suffer to be done in or upon the Premises any act or thing which amounts to a nuisance or creates waste to the Premises.
- 8.6. Tenant shall not produce any disturbances on any Airport property that interferes with the operation by the Landlord or the Federal Aviation Administration of air navigational communications or flight equipment on the Airport.
- 8.7. Tenant shall comply with all present and future written instructions of the Landlord in disposing of its trash and refuse at Tenant's expense and shall use a system of refuse disposal approved by the Landlord.
- 8.8. Tenant shall not do nor permit to be done any act or thing upon the Premises, which may constitute a hazardous condition so as to increase the risks attendant upon the operations permitted by this Lease.
- 8.9. Nuisance/Hazardous Substances.
  - 8.9.1. Tenant shall not commit any nuisance, nor permit the admission of any objectionable noise, or odor, nor burn any trash or refuse within the Premises, nor bring on, deposit or allow to be brought on or deposited on the Premises any asbestos materials or any other Hazardous Substance or materials as the same may be defined by State, Federal or local laws, rules, statutes, or regulations; nor make

any use of the Premises or any part thereof or equipment therein which is improper, offensive or contrary to any law.

- 8.9.2. Tenant shall not cause or commit any Hazardous Substance to be used, stored, generated or disposed of on or in the Premises by Tenant, Tenant's agents, employees, contractors, or invitees, without first obtaining Landlord's written consent. If Hazardous Substances are used, stored, generated, or disposed of on or in the Premises except as permitted above, or if the Premises become contaminated in any manner for which Tenant is legally liable, Tenant shall indemnify and hold harmless the Landlord from any and all claims, damages, fines, judgments, penalties, costs, liabilities or losses (including, but without limitation, a decrease in value of the Premises, damages due to loss or restriction of rentable or usable space, or any damages due to adverse impact on marketing of the space, and any and all sums paid for settlement of claims, attorneys' fees, consultant and expert fees, and costs) arising during or after the Lease Term and arising as a result of such contamination by Tenant. Without limitation of the foregoing, if Tenant causes or permits the presence of any Hazardous Substance on the Premises and such results in contamination, Tenant shall promptly, at its sole expense, take any and all actions necessary to return the Premises to the condition existing prior to the presence of any such Hazardous Substance on the Premises. Tenant shall first obtain Landlord's approval for any such remedial action.
- 8.9.3. As used herein "Hazardous Substance" means any substance which is toxic, ignitable, reactive, or corrosive and which is regulated by any local government, the State of Florida, or the United States Government. "Hazardous Substance" includes any and all material or substances which are defined as "Hazardous Substance" pursuant to State, Federal, or local government law. "Hazardous Substance" includes, but is not restricted to, asbestos, polychlorobipenyls ("PCB's") and petroleum.

## **9. Improvements.**

### **9.1. Tenant's Right to Construct Buildings and Other Improvements.**

- 9.1.1. Tenant shall have the right to construct structures, buildings, and other improvements, including without limitation a hangar with ancillary office, ("Improvements") on the Premises, at Tenant's sole cost and expense, pursuant to paragraph 7 above. In connection with any construction, Tenant shall be permitted to grade, level, and fill the land, remove trees and shrubs, install roadways and walkways, and install utilities, provided all of the foregoing serve the Improvements erected on the Premises. Landlord shall have no liability for any costs or expenses in connection with the construction of Improvements on the Premises. All improvements shall be in accordance with the applicable building codes and other laws and ordinances.
- 9.1.2. Tenant shall submit plans to Landlord in advance of construction of any proposed Improvements before construction may begin. Plans shall reasonably comply with existing improvements of others at the Airport. Approval of said plans shall not be unreasonably delayed or withheld. Tenant shall not be required to apply for permits until the plans are approved by the Landlord.

- 9.1.3. Landlord shall cooperate with Tenant to facilitate timely execution of required documents, permits, legal descriptions, permit approvals or other matters requiring Landlord's consent.
- 9.2. Signage. Tenant may display in, on, or above the Premises any sign or decoration, the nature of which is permitted by applicable law and is not dangerous, unsightly or detrimental to the Premises. At the termination of this Lease, Tenant shall if so requested by landlord, remove any signs it has placed on the Premises, repairing any damage caused thereby.
- 9.3. Fencing. Tenant acknowledges that all fencing must comply with applicable security requirements.
- 9.4. Tenant's Delivery of Possession After Termination or Expiration.
- 9.4.1. On the expiration or early termination of this Lease (the "Expiration Date"), Tenant shall promptly quit and surrender the Premises and Improvements, and deliver to Landlord actual possession and ownership of the Premises and Improvements in good order, condition, and repair.
- 9.4.2. Tenant shall have the right to remove from the Premises and Improvements all movable trade fixtures, movable equipment, and articles of personal property used or procured for use in connection with the operation of its business on or before the Expiration Date, provided that Tenant shall promptly repair, or cause to be repaired, any damage resulting to the Premises or Improvements by reason of this removal. Any trade fixtures, equipment, or articles of personal property of Tenant that remain at or on the Premises after the Expiration Date shall be deemed to have been abandoned by Tenant, and may either be retained by Landlord as its property or disposed of by Landlord without accountability to Tenant for the value of these trade fixtures, equipment, or articles of personal property, or any proceeds derived from the sale of these items.

## **10. Condition of Premises.**

- 10.1. Tenant's Acceptance and Maintenance of Premises. UPON TENANT'S OCCUPANCY OF THE PREMISES, TENANT WILL BE DEEMED TO HAVE ACCEPTED THE PREMISES IN THE CONDITION THEY ARE IN ON THAT DATE "AS IS" AND WITH NO ADDITIONAL WARRANTIES, EXCEPT AS EXPRESSLY SET FORTH HEREIN. Subject to Landlord's obligations set forth in this Lease, Tenant agrees to maintain the Premises in the same condition, order, and repair as they are on that date, except for reasonable wear and tear arising from the use specified in this Lease.
- 10.2. Obligations to Repair.
- 10.2.1. Tenant shall, at its own expense and risk, maintain the Premises and all Improvements in good repair and condition at all times, including, without limitation, the interior and exterior of the Premises and Improvements, the roof, exterior walls and air-conditioning system. Tenant shall keep the Premises and Improvements in a clean, sanitary and safe condition at all times. The plumbing and other facilities shall not be used for any other purposes than that, for which they were constructed, and no foreign substances of any kind shall be deposited in

the plumbing or other facilities, and the expense of any breakage, stoppage or damage resulting from the violation of this provision by Tenant shall be borne by the Tenant. In the event Landlord incurs any expense for repairs or maintenance that are the duty of Tenant to perform, Landlord may demand repayment of same from Tenant, and Tenant shall make payment within ten days after the demand as additional rent.

10.2.2. Landlord shall not be liable for any damage or inconvenience that may arise through repair or alterations of any part of the Premises or Improvements, except to the extent such damage or inconvenience results from the negligence or willful misconduct of Landlord, its employees, agents, or contractors.

10.2.3. Tenant shall replace all electric light bulbs and tubes in the electrical fixtures in the Premises or Improvements as shall be necessary.

10.2.4. If Tenant fails to perform its obligations to repair or maintain according to the provisions of the preceding subparagraphs above within a reasonable time after notice from Landlord of the need for such repair or maintenance (or immediately if the failure to perform repairs or maintenance endangers the safety of persons or property), Landlord may, in addition to all other remedies available under this Lease, make the repairs or perform the maintenance, or have the repairs made or maintenance performed at its own expense. Tenant shall, within ten (10) days of Landlord's demand, reimburse Landlord for the reasonable expense of the repair or maintenance.

10.3. Damage to Premises. On the Landlord's demand, the Tenant shall pay for all damages the Premises, the Improvements or any portion thereof that are caused by the act or neglect of the Tenant, its invitees, or any persons in the Tenant's employ or control.

10.4. Condition at End of Term. At the earlier of the expiration of the Lease term or the termination of this Lease, the Tenant will quit the Premises and will surrender them to the Landlord. The Tenant will remove all personal and other property that belongs to the Tenant under this Lease and will repair all damages to the Premises or Improvements caused by that removal.

10.5. Landlord Not Responsible. Except for the negligence of Landlord or Landlord's employees, agents or contractors, Landlord shall not be responsible for any damage to property of Tenant or of others located in or about the Premises nor for the loss of or damage to any property of Tenant or of others by theft or misappropriation or otherwise. Landlord shall not be liable for any injury or damage to persons or property resulting from fire, explosion, falling plaster, steam, gas, electricity, water, rain or leaks from any part of the Premises or from the pipes, appliances or plumbing works or from the roof, street or subsurface or from any other place or by dampness or by any other cause of whatever nature. Landlord shall not be liable for any such damage caused by occupants of adjacent property, occupants of the Improvements, or the public.

## **11. Entry and Inspection of Premises.**

11.1. The Landlord is entitled to enter the Premises during all reasonable hours, upon reasonable notice to Tenant for the following reasons:

- 11.1.1. To provide services, fulfill other obligations or exercise rights hereunder.
- 11.1.2. To examine the Premises.
- 11.1.3. To make all repairs, additions, or alterations that the Landlord or agent deems necessary for safety, comfort, or preservation of the Premises or of the building.
- 11.1.4. To remove signs, fixtures, alterations, or additions that do not conform to this Lease.
- 11.2. Landlord shall have the right to use any means that Landlord may deem proper to open doors in an emergency situation that is immediately jeopardizing persons or property in order to reasonably obtain entry to the Premises. In all non-emergency circumstances, Landlord shall provide reasonable prior notice and obtain Tenant's consent (not to be unreasonably withheld). Tenant waives any claim for damages for any injury or inconvenience to or interference with Tenant's business, any loss of occupancy or quiet enjoyment of the Premises, and any other loss in, upon, or arising from Landlord's entry onto the Premises in such an emergency.
- 11.3. Any entry to the Premises obtained by Landlord for any of the above stated purposes and by any of such means, or otherwise, shall not be construed or deemed a forcible or unlawful entry onto the Premises, or an eviction of Tenant from the Premises or any part of the Premises.
- 11.4. In the event that any personal property of Tenant shall obstruct the access of the Landlord, its officers, employees, agents or contractors or the utility company furnishing utility service to any of the existing utility, mechanical, electrical and other systems and thus shall interfere with the inspection, maintenance or repair of any such system, Tenant shall move such property as directed by Landlord or such utility company in order that access may be had to the system or part thereof for inspection, maintenance or repair. If Tenant shall fail to so move such property, after direction from the Landlord or such utility company to do so, the Landlord or the utility company may move it and Tenant hereby agrees to pay the cost of such moving upon demand. The exercising of this right of the Landlord shall not be construed to be an eviction of Tenant, nor be made the grounds for any abatement of rental.

## **12. Insurance, Indemnity.**

### **12.1. Indemnification.**

- 12.1.1. Tenant shall hold the Landlord harmless from, and indemnify Landlord against, any and all liability, damages, out of pocket costs and reasonable attorneys' fees, injury, actions or causes of action whatsoever:
  - a. Suffered or occasioned upon the Premises or arising out of the operation, conduct and use of the Premises, except those caused or created by Landlord, or its agent, employees or contractors;
  - b. For any injury to or death of any person or persons or damage to property caused by the negligence or willful misconduct of Tenant, or its invitees, agents or employees, or by a default by Tenant under this Lease; or

- c. Resulting from any generation, use, treatment, storage or release of any hazardous or toxic materials or substances or wastes at the Premises by Tenant or its agents during the Lease term or resulting from any violation during the Lease term of any environmental laws, rules or regulations applicable to the Premises or any operation conducted thereon.

12.1.2. Tenant's grant of indemnity to Landlord hereby survives expiration of this Lease.

12.2. Defense of Landlord. In the event any action or proceeding shall be brought against Landlord by reason of any matter for which Landlord is indemnified hereunder, Tenant shall, upon notice from Landlord, at Tenant's sole cost and expense, resist and defend the same, provided however, that Tenant shall not admit liability in any such matter on behalf of Landlord without the written consent of Landlord and provided further that Landlord shall not admit liability for, nor enter into any compromise or settlement of, any claim for which they are indemnified hereunder, without the prior written consent of Tenant which may not be unreasonably withheld.

12.3. Disclaimer of Liability. Landlord shall not be liable for injury or damage occurring to any person or property arising out of this Lease, or as a result of Tenant's possession of the Premises, including, without limitation, harm or personal injury to Tenant or third persons during Tenant's possession of the Premises or the term of this Lease, except in the event any such injury or damage is caused as the direct result of Landlord's gross negligence or willful misconduct.

12.4. Notice, Cooperation, and Expenses.

12.4.1. Landlord shall give Tenant prompt notice of the making of any claim or the commencement of any action, suit or other proceeding covered by the provisions of this paragraph. Nothing herein shall be deemed to prevent Landlord from cooperating with Tenant and participating in the defense of any litigation by Landlord's own counsel. Tenant shall pay all reasonable expenses incurred by Landlord in response to any such action, suits, or proceedings. These expenses shall include all out-of-pocket expenses such as reasonable attorney fees and shall also include the reasonable value of any services rendered by Landlord's attorney, and the actual expenses of Landlord's agents, employees, or expert witnesses, and disbursements and liabilities assumed by Landlord in connection with such suits, actions, or proceedings but shall not include attorney's fees for services that are unnecessarily duplicative of services provided Landlord by Tenant.

12.4.2. If Tenant requests Landlord to assist it in such defense then Tenant shall pay all expenses incurred by Landlord in response thereto, including defending itself with regard to any such actions, suits, or proceedings. These expenses shall include all out-of-pocket expenses such as reasonable attorney fees and shall also include the costs of any services rendered by Landlord's attorney, and the actual expenses of Landlord's agents, employees, or expert witnesses, and disbursements and liabilities assumed by Landlord in connection with such suits, actions, or proceedings.

12.4.3. Tenant shall give Landlord prompt notice of the making of any claim or the commencement of any action, suit or other proceeding covered by the provisions of this paragraph.

12.5. General Liability Insurance. Tenant shall maintain during the entire Agreement term and all periods in which Tenant is in possession of the Premises, such general liability insurance as will provide coverage for claims for damages for personal injury, including accidental death, as well as for claims for property damage, which may arise directly or indirectly from the Premises or Tenant's possession of the Premises, with combined single limits of not less than \$200,000.00 per occurrence and with a \$1,000,000.00 aggregate. The "City of Ocala" shall be named as an Additional Insured.

12.5.1. If the Commercial General Liability form is used:

- a. Coverage A shall include premises, operations, products and completed operations, independent contractors, contractual liability covering this contract and broad form property damage coverages.
- b. Coverage B shall include personal injury.
- c. Coverage C, medical payments, is not required.

12.5.2. If the Comprehensive General Liability form is used, it shall include, at least Bodily Injury and Property damage liability for premises, operations, products and completed operations, independent contractors and property damage resulting from explosion, collapse or underground (XCU) exposures.

12.5.3. Tenant shall arrange for its liability insurances to include, or be endorsed to include, a severability of interest/cross liability provision, so that Landlord (as Additional Insured) will be treated as if a separate policy were in existence, but without increasing the policy limits.

12.6. Property Insurance. At all times during the term of this Agreement, Tenant shall maintain, at its sole cost, All Risk Replacement Cost insurance covering the Premises including, without limitation, all improvements, together with any other insurance that Landlord may require from time to time. The insurance shall be carried by insurance companies authorized to transact business in Florida, selected by Tenant and approved by Landlord. In addition, the following conditions shall be met:

12.6.1. The insurance shall be in amounts no less than one hundred percent (100%) of the replacement cost of the buildings and other improvements located on the Premises (but sufficient to satisfy the requirements of any coinsurance clause).

12.6.2. The insurance shall be maintained for the mutual benefit of Landlord and Tenant. The insurance policy or policies shall name both Landlord and Tenant as insureds as their interests may appear.

12.6.3. Any and all fire or other insurance proceeds that become payable at any time during the Term of this Lease because of damage to or destruction of any Improvements on the Premises shall be paid to Tenant in trust and applied by Tenant toward the cost of repairing, restoring, and replacing the damaged or destroyed Improvements in the manner required by paragraph 17 of this Lease.

- a. Proceeds shall be applied first toward the reduction of the unpaid principal balance of any and all obligations secured pursuant to paragraph 15.2 of this Lease.
  - b. The balance of the proceeds, if any, shall be paid to Landlord to compensate Landlord, at least in part, for the loss to the fee estate of value of the damaged or destroyed Improvements.
- 12.7. Construction Insurance. Tenant shall, at its sole expense, procure and maintain during the course of the construction of any improvement or alterations on the Premises constructed during the term of this Lease, “builder’s risk,” owner’s contingent or protective liability insurance naming Landlord as an additional insured covering claims not covered by or under the terms of the above mentioned comprehensive public liability insurance, and Tenant shall also carry during such period of construction Worker’s Compensation Insurance covering all persons employed by Tenant on or in connection with such construction.
- 12.8. Aviation Liability Insurance. At all times during the term of this Agreement, Tenant shall maintain, at its sole cost, Aviation Liability insurance with combined single limits of not less than \$200,000.00 per occurrence, \$1,000,000.00 aggregate, and is to include bodily injury and property damage liability arising out of the operation, maintenance or use of any aircraft, including, owned, non-owned and hired aircraft.
- 12.9. Deductibles. Tenant’s deductibles or self-insured retentions shall be disclosed to Landlord and may be disapproved by the latter. They shall be reduced or eliminated at the option of Landlord upon recommendation of Landlord’s Risk Management Department. The Tenant is responsible for the amount of any deductible or self-insured retention.
- 12.10. Insurance Requirements. These insurance requirements shall not relieve or limit the liability of Tenant. Landlord does not in any way represent that these types or amounts of insurance are sufficient or adequate to protect Tenant’s interests or liabilities, but are merely the minimums. No insurance is provided by Landlord under this Lease to cover Tenant or its contractors or sub-contractors.
- 12.11. Duplicate Insurance. Insurance required of Tenant or any other insurance of Tenant which covers Landlord shall be considered primary, and insurance or self-insurance of Landlord shall be considered excess, as may be applicable to claims against Landlord which arise out of this Lease.
- 12.12. Certificates. Tenant shall provide a Certificate of Insurance issued by a company authorized to do business in the State of Florida and with an A.M. Best rating of at least B+, which provide for at least 30 days’ notice of cancellation to be given to City. Such Certificate shall be delivered to: City of Ocala, 110 SE Watula Ave, Attention Procurement Manager, Ocala, FL 34478.
- 12.13. Landlord May Change Limits. Landlord reserves the right to increase or decrease, or expand or narrow, the minimum limits or amounts of insurance requirements set forth above to conform to changes in Landlord’s liability under Florida law (including the Florida Tort Claims Act), provided (i) any such change shall be commercially reasonable and consistent with limits required of similarly situated tenants at the Airport, (ii) Landlord

shall provide Tenant not less than one hundred twenty (120) days' prior written notice, and (iii) Tenant shall have a reasonable opportunity to obtain conforming coverage at renewal.

12.14. Failure to Provide Insurance. In the event that Tenant shall fail to obtain or maintain in full force and effect any insurance coverage required to be obtained by Tenant under this Agreement, Landlord may procure same from such insurance carriers as Landlord may reasonably deem proper, irrespective that a lesser premium for such insurance coverage may have been obtained from another insurance carrier, and Tenant shall pay as additional rent, upon demand of Landlord, any and all premiums, costs, charges and expenses incurred or expended by Landlord in obtaining such insurance. Notwithstanding the foregoing sentence, in the event Landlord shall procure insurance coverage required of Tenant hereunder, Landlord shall in no manner be liable to Tenant for any insufficiency or failure of coverage with regard to such insurance or any loss to Tenant occasioned thereby, and additionally, the procurement of such insurance by Landlord shall not relieve Tenant of its obligations under this Agreement to maintain insurance coverage in the types and amounts herein specified, and Tenant shall nevertheless hold Landlord harmless from any loss or damage incurred or suffered by Landlord from Tenant's failure to maintain such insurance.

12.15. Safety/Environmental.

12.15.1. Tenant is responsible at all times for precautions to achieve the protection of all persons including employees, and property.

12.15.2. Tenant shall make special effort to detect hazardous conditions and shall take prompt action where necessary to avoid accident, injury or property damage. NFPA, EPA, DEP, and all other applicable safety laws and ordinances shall be followed as well as American National Standards Institute Safety Standards. All hazardous material spills, accidents, injuries or claims or potential claims shall be immediately reported promptly to Landlord's Risk Management Department.

12.16. Miscellaneous.

12.16.1. Tenant shall be responsible for carrying such insurance as Tenant may desire to protect Tenant's own equipment, contents, personal property and other property on the Premises, and business loss insurance

12.16.2. Tenant may not perform or fail to do any act with respect to the Premises, may not use or occupy the Premises, and may not conduct or operate the Tenant's business, in any manner that is objectionable to the insurance companies, it causes them to void or suspend any insurance, or that causes them to increase the premiums above the amounts that would usually have been in effect for the occupancy under this Lease. Tenant may not permit or suffer another person to do so with respect to the Premises.

### **13. Liens and Mortgages on Premises.**

13.1. Construction Liens Incurred by Tenant. The Tenant shall not subject the Landlord's interest or estate to any liability under any construction or other lien law. No provisions of this Lease may be construed as to imply that the Landlord has consented to the Tenant incurring such a lien. If any construction lien, lis pendens, or other lien is filed against the Premises or the building for any work, labor, services, or materials that a lienor claims to

have performed or furnished for the Tenant or any person holding through or under the Tenant, the Tenant must cause that lien to be canceled and discharged of record within twenty days after the Landlord gives notice to the Tenant. If such a lien is filed, the Landlord may satisfy the lien after giving notice to the Tenant as provided in this paragraph and without limiting the Landlord's rights or remedies under this Lease. The Tenant shall promptly reimburse the Landlord for any amounts expended to satisfy the lien and for any expenses incurred in connection with that satisfaction. The Tenant has no right of setoff against the Landlord. The Tenant's failure to cancel and discharge of record any lien under to this paragraph is a default by the Tenant under the provisions of this Lease.

13.2. Leasehold Mortgages Permitted.

13.2.1. Landlord acknowledges and agrees that Tenant shall have the right to finance its interest in this Lease including, without limitation, the cost of constructing the Improvements. Landlord agrees that notwithstanding any other provision of this Lease, either express or implied, to the contrary, such financing may be in the form of a mortgage, including, in connection therewith, a collateral assignment of this Lease, or other forms of financing utilized by Tenant from time to time (collectively, "Leasehold Mortgage"). Any such leasehold financing shall be subordinate to this Lease and shall not allow the holder of the Leasehold Mortgage ("Leasehold Mortgagee") to eliminate or damage Landlord's reversionary interest in the Improvements.

13.2.2. After the recording of any Leasehold Mortgage made by Tenant, notwithstanding anything to the contrary contained in this Lease, so long as such Leasehold Mortgage is a lien on the leasehold estate of Tenant hereunder and Landlord has actually received from such Leasehold Mortgagee or from the Tenant written notice of the Leasehold Mortgage together with the identity of and the address of the Leasehold Mortgagee, Landlord and Tenant agree as follows:

a. If Tenant or any mortgagee under a Leasehold Mortgage ("Leasehold Mortgagee") has delivered to Landlord prior written notice of the address of such Leasehold Mortgagee, Landlord shall deliver to such Leasehold Mortgagee a copy of any notice given under this Lease in the same manner and at the same time such notice is delivered by Landlord to Tenant. Landlord agrees that no notice of default, termination of this Lease or termination of Tenant's right to possession of the Premises, and no reletting of the Premises by Landlord predicated on the giving of any such notice, shall be effective unless Landlord gives the Leasehold Mortgagee written notice (or a copy of the notice given to Tenant) of the default termination or re-entry, as the case may be, and the Leasehold Mortgagee shall have the rights set forth in this subparagraph, with regard thereto.

b. In the event of a default by Tenant under this Lease, the Leasehold Mortgagee shall have the same periods to cure a default following Leasehold Mortgagee's receipt of written notice as are provided to Tenant in paragraph 15.1 of this Lease (the "Cure Period"). If Tenant defaults under any provision of this Lease, the Leasehold Mortgagee, without prejudice to its rights against Tenant, shall have the right to cure such default within the Cure Period whether the same consists of the failure to pay rent or the failure to perform any other obligation on Tenant's part to be performed under this Lease.

Landlord shall accept performance by the Leasehold Mortgagee as though the same had been performed by Tenant and, for such purpose, Landlord and Tenant hereby authorize the Leasehold Mortgagee to enter upon the Premises and to perform any of Tenant's obligations under this Lease, provided that the Leasehold Mortgagee shall indemnify and hold Landlord harmless from all claims and liabilities arising out of such action, including attorneys' fees. In the event of any default under this Lease, Landlord shall not terminate this Lease, or take any action to effect a termination of this Lease, or re-enter, take possession of or relet the Premises or similarly enforce performance of this Lease in any manner, provided that within the Cure Period the Leasehold Mortgagee cures such default.

- 13.2.3. Any Leasehold Mortgagee shall be liable for performance of the obligations of Tenant under this Lease only during the period that Leasehold Mortgagee is actually in possession of the Premises or has actual ownership of the leasehold estate created hereunder. Landlord acknowledges and agrees that any third-party purchaser at a foreclosure sale, or any third party purchaser of the leasehold interest hereunder from the Leasehold Mortgagee after the Leasehold Mortgagee's acquisition thereof, shall have the right to encumber its leasehold interest with a Leasehold Mortgage, and the mortgagee thereunder shall have all of the rights of a Leasehold Mortgagee set forth in this subparagraph. The provisions of this subparagraph are for the benefit of and shall be enforceable by any Leasehold Mortgagee.
- 13.2.4. There shall be no merger of this Lease or any interest in this Lease or of the leasehold estate hereby created with the fee estate in the Premises by reason of the fact that this Lease or any interest hereunder may be directly or indirectly held by or for the account of any person who holds, directly or indirectly, the fee estate in the Premises or any interest in the fee estate. Except in the case of a surrender on the expiration of the Term of this Lease, no surrender by Tenant of the Premises or this Lease, or any interest therein, shall be valid or effective without the prior written consent of the Leasehold Mortgagee; provided, however, that the foregoing shall not be deemed to limit Landlord's right to terminate this Lease pursuant to the provisions of paragraph 15.2 below (subject to the provisions of paragraph 15.1) or any other provision of this Lease or Landlord's rights at law or in equity. No termination or rejection of this Lease by Tenant, including, without limitation, a rejection of this Lease in any bankruptcy proceeding, shall be valid or effective without the prior written consent of the Leasehold Mortgagee, which consent shall not be unreasonably withheld, delayed, or conditioned. Landlord acknowledges and agrees that the Leasehold Mortgagee shall not be bound by any material amendment, modification, or change made to any provision of this Lease without the prior written consent of the Leasehold Mortgagee, which consent shall not be unreasonably withheld, delayed, or conditioned.
- 13.2.5. Landlord agrees that the Leasehold Mortgage (or an ancillary instrument made by Tenant in connection therewith) may include an assignment to the Leasehold Mortgagee of the rents from any sublease of the Premises, provided that Tenant shall have the right to collect any such rents so long as no default has occurred under the Leasehold Mortgage.

- 13.3. Upon execution of this Lease, Tenant shall simultaneously to execute, acknowledge and deliver without charge a memorandum of lease substantially similar to the instrument attached hereto as **Exhibit B** (“Memorandum of Lease”), containing a confirmation that the interest of Landlord shall not be subject to liens as set forth herein. The Memorandum of Lease is hereby incorporated into this Lease as if fully set forth herein.

#### **14. Assignments and Sublets.**

##### **14.1. Permissible Assignments and Sublets.**

- 14.1.1. The Tenant may not assign this Lease, nor license or grant any concession for the use of the Premises, to another person without obtaining the Landlord’s prior written consent, which shall not be unreasonably withheld.
- 14.1.2. Tenant may, however, sublease portions of the Premises to other persons without obtaining Landlord’s prior written consent, provided that such sublease is subject, in all regards, to the provisions of this Lease. In no event, however, may Tenant sublease all or any portion of the Premises to a fixed base operator to sell fuel. If the Premises are sublet:
- a. Each subtenant shall provide liability insurance consistent with the provisions of paragraph 11.5 of this Lease.
  - b. In the event that the Tenant is in default, Landlord may collect from any subtenant, or any other person or entity occupying the Premises, the rent, charges or fees payable by such subtenant, person or entity, and may apply the net amount collected to the rent owed by Tenant hereunder. Nothing set forth herein shall obligate Landlord to do so, however.

- 14.2. Continued Liability of Tenant. If the Tenant makes any assignment, sublease, license, or grant of a concession, the Tenant will nevertheless remain unconditionally liable for the performance and financial obligations of all of the terms, conditions, and covenants of this Lease.

- 14.3. Landlord’s Right to Collect Rent From Any Occupant. If the Tenant is in default on any payments under this Lease and any other person is subletting or occupying the Premises, or if the Tenant assigns this Lease, the Landlord may collect rent from the assignee, subtenant, or occupant. The Landlord may apply the net amount collected to the rent required under this Lease. The Landlord’s collection of the rent does not waive the covenant against assignment and subletting under this Lease nor does it constitute the Landlord’s acceptance of the assignee, subtenant, or occupant as a Tenant, nor the Landlord’s waiver of the Tenant’s further performance of the covenants contained in this Lease.

#### **15. Airport Specific Provisions.**

##### **15.1. Specific Airport Regulations.**

- 15.1.1. Tenant acknowledges that, as part of the Airport, this Lease, and the use of the Premises, shall be governed by specific Federal, State and local rules, laws and regulations including, without limitations, the following:

- a. The Airport Rules and Regulations, a copy of which has been provided to Tenant, and any subsequent amendments thereto or revisions thereof.
- b. The Airport Minimum Standards, a copy of which has been provided to Tenant, and any subsequent amendments thereto or revisions thereof.

15.1.2. Tenant shall, at all times, comply with all such laws, regulations, rules and policies.

15.1.3. Landlord shall have the right to deny access to the Airport to any person or entity that fails or refuses to obey and comply with such laws, regulations, rules and policies.

15.2. Nondiscrimination.

15.2.1. Tenant for itself, its successors in interest, and assigns, as a part of the consideration hereof, does hereby covenant and agree that: (1) no person on the grounds of race, color, or national origin shall be excluded from participation in, denied the benefits of, or be otherwise subjected to discrimination in the use of such facilities, (2) in the construction of any improvements on, over or under such land and the furnishing of services thereon, no person on the grounds of race, color, or national origin shall be excluded from participation in, denied the benefits of, or be otherwise subjected to discrimination, (3) that Tenant shall use the premises in compliance with all other requirements imposed by or pursuant to Title 49, Code of Federal Regulations, Department of Transportation, Subtitle A, Office of the Secretary, Part 21, Nondiscrimination in Federally assisted programs of the Department of Transportation-Effectuation of Title VI of the Civil Rights Act of 1964, and as such Regulations may be amended.

15.2.2. In the event of breach of any of the above nondiscrimination covenants, shall have, in addition to all remedies available hereunder or at law or equity, the right to terminate the lease and to re-enter and as if such lease had never been made or issued. The provision shall not be effective until the procedures of Title 49, Code of Federal Regulations, Part 21 are followed and completed, including exercise or expiration of appeal rights.

15.2.3. Further, Landlord reserves the right to take whatever action it may be entitled to by law or equity to take in order to enforce this paragraph. This provision is to be considered as a covenant on the part of Tenant, a breach of which continuing after notice by Landlord to cease and desist will constitute a material breach of this Agreement and will entitle Landlord, at its option, to exercise its right of termination as provided for herein or take any action that it deems necessary to enforce compliance herewith.

15.2.4. Tenant shall include the foregoing provisions in every agreement or concession pursuant to which any person or persons, other than Tenant, operates any facility at the Premises providing service to the public and shall include thereon a provision granting Landlord a right to take such action as the United States may direct to enforce such covenant.

15.2.5. Tenant shall indemnify and hold harmless Landlord from any claims and demands of third persons including the United States of America resulting from Tenant's

noncompliance with any of the provisions of this paragraph and Tenant shall reimburse Landlord for any loss or expense incurred by reason of such noncompliance.

15.3. Governmental Requirements.

15.3.1. Tenant shall procure all licenses, certificates, permits or other authorization from all governmental authorities, if any, having jurisdiction over Tenant's operations at the Premises which may be necessary for Tenant's operations.

15.3.2. Without waiving any right to protect any assessment or to claim any exception to which Tenant may be entitled by law, Tenant shall pay taxes, license, certification, permit and examination fees and excise taxes which may be assessed, levied, exacted or imposed on the Premises, leasehold interest or operations hereunder or on the gross receipts or income to Tenant therefrom and shall make all applications, reports, and returns required in connection therewith.

15.3.3. It shall be a condition of this Lease:

- a. That Landlord reserves unto itself, its successors and assigns, for the use and benefit of the public, a right of flight for the passage of aircraft in the airspace above the surface of the Premises, together with the right to cause in such airspace such noise as may be inherent in the operation of aircraft, now known or hereafter used, for navigation of or flight in the such airspace, and for use of such airspace for landing on, taking off from or operating on the Airport.
- b. That Tenant expressly agrees for itself, its successors and assigns, to restrict the height of structures, objects of natural growth and other obstructions on the hereinafter described real property to such a height so as to comply with Federal Aviation Regulations, Part 77.
- c. That Tenant expressly agrees for itself, its successors and assigns, to prevent any use of the Premises which would interfere with or adversely affect the operation or maintenance of the airport, or otherwise constitute an airport hazard.

15.3.4. Landlord does not hereby grant any exclusive rights at the Airport to Tenant or any greater rights or privileges with respect to the use of the Premises than are expressly granted hereunder.

**16. Default by Tenant.**

16.1. Events of Default. Upon the happening of one or more of the events set forth below (any of which is referred to hereinafter as an "Event of Default"), and subject to notice to any Leasehold Mortgagee, Landlord shall have any and all rights and remedies hereinafter set forth:

16.1.1. If Tenant should fail to pay rent when it becomes due and such failure continues for ten (10) days after Landlord provides Tenant with written notice of such failure.

- 16.1.2. If Tenant should fail to pay rent within ten (10) days of when it becomes due more than three (3) times during any of twelve (12) consecutive months (notwithstanding Landlord's acceptance of rent from Tenant) and without the necessity of Landlord providing Tenant with written notice or opportunity to cure.
- 16.1.3. If Tenant does not commence construction of the hangar substantially in accordance with paragraph 4.1.1 above, and such failure continues for thirty (30) days after written notice from Landlord specifying the deficiency.
- 16.1.4. If Tenant violates any other material term, condition or covenant herein on the part of Tenant to be performed and such failure continues for fifteen (15) days after Landlord provides Tenant with written notice of such failure; provided, however, if the default is one which cannot be cured within such time period, Tenant will have such additional time as maybe required so long as Tenant diligently pursues the remedy. Notwithstanding the foregoing:
- a. If Tenant has previously defaulted under a material term, condition or covenant of this Lease and is provided with notice of and an opportunity to clear such breach, any subsequent breach of the same term, condition, or covenant shall constitute a breach of this Agreement without further notice or opportunity to cure; or
  - b. The failure to provide insurance shall constitute an immediate default hereunder without the necessity of notice or an opportunity to cure, unless no insurance is available commercially in the state of Florida.
- 16.1.5. In the event a petition in bankruptcy under any present or future bankruptcy laws (including but not limited to reorganization proceedings) be filed by or against the Tenant and such petition is not dismissed within thirty (30) days from the filing thereof, or in the event Tenant is adjudged a bankrupt;
- 16.1.6. In the event an assignment for the benefit of creditors is made by Tenant; or
- 16.1.7. In the event of an appointment by any court of a receiver or other court officer of Tenant's property and such receivership is not dismissed within thirty (30) days from such appointment.
- 16.2. Landlord's Remedies.
- 16.2.1. If any Event of Default occurs, Landlord shall have the right, at the option of Landlord, to pursue one or more of the following remedies, in addition to all other remedies available at law or equity:
- a. Terminate this Lease and thereupon reenter and take possession of the Premises with or without legal process.
  - b. Declare all remaining rent under the Lease immediately due and owing.
  - c. Without terminating this Lease, reenter and relet the Premises, or any part thereof, with or without legal process, for the account of Tenant upon such

terms and conditions as Landlord may deem advisable or satisfactory, in which event the rents received on such reletting shall be applied:

- 1). First, to the expenses of such reletting and collection including but not limited to, necessary renovation and alterations of the Premises, reasonable attorney's fees, any real estate commissions paid;
  - 2). Second, toward payment of all sums due or to become due Landlord hereunder; and
  - 3). Third, if a sufficient sum shall not be thus realized or secured to pay such sums and other charges due Landlord, then, Tenant shall pay Landlord any deficiency monthly, and Landlord may bring an action therefor as such monthly deficiency shall arise.
  - 4). Nothing herein, however, shall be construed to require Landlord to reenter and relet in any event. Landlord shall not, in any event, be required to pay Tenant any surplus of any sums received by Landlord on a reletting of the Premises in excess of the rent provided in this Lease.
- d. Remove all or any part of the Tenant's property from the Premises and any property removed may be stored in any public warehouse or elsewhere at the cost of, and for the account of Tenant, and Landlord shall not be responsible for the care or safekeeping thereof whether in transport, storage or otherwise. Tenant hereby waives any claim against Landlord for loss, destruction and/or damage or injury that may be occasioned by any of the previously mentioned acts. In addition to any statutory lien granted to Landlord, this Lease shall be deemed and considered to grant Landlord a security interest in the previously mentioned items and Landlord shall have all the rights of a secured party under the Uniform Commercial Code.

16.2.2. No reentry or taking possession of the Premises by Landlord shall be construed as an election on Landlord's part to terminate this Lease unless a written notice of such intention is given to Tenant. Notwithstanding any such reletting without termination, Landlord may at all times thereafter elect to terminate this Lease for such previous default. Any such reentry shall be allowed by Tenant without hindrance, and Landlord shall not be liable in damages for any such reentry, or guilty of trespass or forcible entry.

16.3. Landlord May Cure Tenant's Defaults. If Tenant shall default in the performing of any covenant or condition of this Lease, Landlord may, at its sole discretion, perform the same for the account of Tenant and Tenant shall reimburse Landlord for any expense incurred therefore together with interest thereon at the highest legal rate. This provision imposes no duty on Landlord nor waives any right of Landlord otherwise provided in this Lease.

## **17. Default by Landlord.**

17.1. Landlord's Default. Landlord will be deemed in default or this Lease if Landlord fails to perform or observe any agreement or condition of this Lease on its part to be performed or observed and if such failure continues for thirty days after Tenant provides Landlord with written notice of such failure. If the default is one that cannot be cured within thirty days,

Landlord will have such additional time as may be required so long as Landlord diligently pursues the remedy.

- 17.2. Remedies upon Landlord's Default. If Landlord defaults in the performance of any of the obligations or conditions required to be performed by Landlord under this Lease, Tenant may, after giving notice as provided above, either cure the default and deduct the cost thereof from rent subsequently becoming due hereunder, or elect to terminate this Lease. In that event, this Lease shall terminate upon the date specified in the notice, unless Landlord has meanwhile cured the default to the satisfaction of Tenant.

**18. Destruction or Damage to Premises from Casualty.**

- 18.1. Destruction or Fifty Percent Damage. In the event that the Improvements are completely destroyed, or are damaged in excess of fifty percent, due to any cause whatsoever, Tenant shall:

18.1.1. At its own expense repair, restore, or replace the destroyed property if Tenant deems it practical or advisable to do so, and this Lease shall continue in full force and effect; or

18.1.2. If Tenant deems it impractical or inadvisable to repair, restore, or replace the destroyed property, this Lease shall terminate on sixty days' written notice to Landlord.

- 18.2. Damage Less Than Fifty Percent. In the event that damage to the Improvements due to any cause whatsoever is not in excess of fifty percent, Tenant shall at its own expense repair, restore, or replace the damaged Improvements with due diligence, and this Lease shall continue in full force and effect.

- 18.3. Definitions. The phrase "completely destroyed" shall be construed to mean the destruction of the safe, tenable use of occupancy of all Improvements under this Lease. The phrase "damaged in excess of fifty percent" shall be construed to mean any damage to the Improvements (excluding damage caused solely by water used in extinguishing fire) that will require an expenditure in excess of fifty percent of the market value (immediately prior to the damage) of the Improvements to accomplish required repairs, restoration, or replacement.

- 19. Quiet Enjoyment.** The Landlord covenants that so long as the Tenant pays the rent and additional rent and performs the covenants under this Lease, the Tenant is entitled to peaceful and quiet possession and enjoyment of the Premises for the Lease term, subject to the Lease provisions.

- 20. Premises Subject to Agreements.** This Lease and the Premises are subject to all present agreements between Landlord, on the one hand, and the Federal Aviation Administration DOT, on the other hand, matters of record, and zoning and building laws, ordinances, regulations, and codes affecting or governing the Premises, or that may affect and govern the Premises after the execution of this Lease, and all matters that may be disclosed by inspection or survey.

- 21. Estoppel Certificates.** Landlord or Tenant shall have the right to request the other party to provide an estoppel certificate, as described below, without charge, fifteen days after the requesting party sends a written notice. This estoppel certificate shall consist of a written statement certifying the following information to the requesting party or to any person specified by that party:

- 21.1. That this Lease is unmodified and in full force and effect; or, if there have been any modifications in this Lease, that this Lease is in full force and effect as modified, specifying the nature of each modification.
- 21.2. The dates through which the rent and other charges payable under this Lease have been paid.
- 21.3. Whether the other party to this Lease is in default in the performance or observance of any covenant, agreement, condition, term, or provision contained in this Lease, to the best knowledge of the certifying party, and, if so, specifying the nature of each default the certifying party has knowledge of.
- 21.4. Any other information with respect to this Lease and the Premises that the requesting party shall reasonably request.

## **22. Miscellaneous Provisions.**

- 22.1. Accord and Satisfaction. If the Tenant pays or the Landlord receives any amount that is less than the amount stipulated to be paid under any Lease provision, that payment is considered to be made only on account of an earlier payment of that stipulated amount. No endorsement or statement on any check or letter may be deemed an accord and satisfaction. The Landlord may accept any check or payment without prejudice to the Landlord's right to recover the balance due or to pursue any other available remedy.
- 22.2. RADON GAS. RADON IS A NATURALLY OCCURRING RADIOACTIVE GAS THAT, WHEN IT HAS ACCUMULATED IN A BUILDING IN SUFFICIENT QUANTITIES, MAY PRESENT HEALTH RISKS TO PERSONS WHO ARE EXPOSED TO IT OVER TIME. LEVELS OF RADON THAT EXCEED FEDERAL AND STATE GUIDELINES HAVE BEEN FOUND IN BUILDINGS IN FLORIDA. ADDITIONAL INFORMATION REGARDING RADON AND RADON TESTING MAY BE OBTAINED FROM YOUR COUNTY PUBLIC HEALTH UNIT.
- 22.3. Broker Representation. Each party covenants to and represents to the other that neither party has dealt with any real estate broker, sales person or agent in this Agreement and each party hereby agrees to indemnify and hold harmless the other from and against any real estate brokers claiming by, through or under them.
- 22.4. Entity Tenant. If Tenant purports to be is a corporation or other entity, the persons executing this Lease on behalf of Tenant hereby covenant, represent and warrant that Tenant is a duly incorporated or formed, or duly qualified (if foreign) corporation or entity and is authorized to do business in the State where the Premises is located (a copy of evidence thereof to be supplied to Landlord upon request); and that the person executing this Lease on behalf of Tenant is duly authorized to execute, acknowledge, and deliver this Lease to Landlord.
- 22.5. Enforcement. All of the terms and provisions of this agreement shall be binding upon, inure to the benefit of, and be enforceable by the parties and their respective legal representatives, heirs, estates, successors and permitted assigns.
- 22.6. Exclusive Venue. The parties agree that the exclusive venue for any litigation, suit, action, counterclaim, or proceeding, whether at law or in equity, which arises out of concerns, or

relates to this agreement, any and all transactions contemplated hereunder, the performance hereof, or the relationship created hereby, whether sounding in contract, tort, strict liability, or otherwise, shall be in Marion County, Florida.

22.7. JURY WAIVER. EACH PARTY HEREBY COVENANTS AND AGREES THAT IN ANY LITIGATION, SUIT, ACTION, COUNTERCLAIM, OR PROCEEDING, WHETHER AT LAW OR IN EQUITY, WHICH ARISES OUT OF CONCERNS, OR RELATES TO THIS AGREEMENT, ANY AND ALL TRANSACTIONS CONTEMPLATED HEREUNDER, THE PERFORMANCE HEREOF, OR THE RELATIONSHIP CREATED HEREBY, WHETHER SOUNDING IN CONTRACT, TORT, STRICT LIABILITY, OR OTHERWISE, TRIAL SHALL BE TO A COURT OF COMPETENT JURISDICTION AND NOT TO A JURY. EACH PARTY HEREBY IRREVOCABLY WAIVES ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY. ANY PARTY MAY FILE AN ORIGINAL COUNTERPART OR A COPY OF THIS AGREEMENT WITH ANY COURT, AS WRITTEN EVIDENCE OF THE CONSENT OF THE PARTIES HERETO OF THE WAIVER OF THEIR RIGHT TO TRIAL BY JURY. NEITHER PARTY HAS MADE OR RELIED UPON ANY ORAL REPRESENTATIONS TO OR BY THE OTHER PARTY REGARDING THE ENFORCEABILITY OF THIS PROVISION. EACH PARTY HAS READ AND UNDERSTANDS THE EFFECT OF THIS JURY WAIVER PROVISION.

22.8. Notices.

22.8.1. All notices, requests, consents and other communications (each a “Communication”) required or permitted under this Agreement shall be in writing (including emailed communication) and shall be (as elected by the person giving such notice) hand delivered by messenger or courier service, emailed or mailed by Registered or Certified Mail (postage pre-paid), Return Receipt Requested, addressed as set forth below each party’s signature line, addresses as any party may designate by Communication complying with the terms of this paragraph.

22.8.2. Each such Communication shall be deemed delivered:

- a. On the date of delivered if by personal delivery;
- b. On the date of email transmission if by email (subject to paragraph 21.8.5); and
- c. If the Communication is mailed, on the earlier of: (a) the date upon which the Return Receipt is signed; or (b) the date upon which delivery is refused.
- d. Notwithstanding the foregoing, service by personal delivery delivered, or by email sent, after 5:00 p.m. shall be deemed to have been made on the next day that is not a Saturday, Sunday or legal holiday.

22.8.3. If a Communication is delivered by multiple means, the Communication shall be deemed delivered upon the earliest date determined in accordance with the preceding subparagraph.

- 22.8.4. If the above provisions require Communication to be delivered to more than one person (including a copy), the Communication shall be deemed delivered to all such persons on the earliest date it is delivered to any of such persons.
- 22.8.5. Concerning Communications sent by email:
- a. The Communication shall not be deemed to have been delivered if the sender receives a message from the sender's or the recipient's internet service provider or otherwise that the email was not delivered or received;
  - b. If the sender receives an automatic reply message indicating that the recipient is not present to receive the email (commonly referred to as an "out of the office message"), the email shall not be deemed delivered until the recipient returns;
  - c. Any email that the recipient replies to, or forwards to any person, shall be deemed delivered to the recipient.
  - d. The sender must print the email to establish that it was sent (though it need not do so at the time the email was sent); and
  - e. The sender shall maintain the digital copy of the email in its email system for a period of no less than one year after it was sent.
- 22.9. Governing Laws. This agreement and all transactions contemplated by this agreement shall be governed by, and construed and enforced in accordance with, the laws of the State of Florida without regard to principles of conflicts of laws.
- 23.0. Attorney's Fees. If any legal action or other proceeding (including, without limitation, appeals or bankruptcy proceedings) whether at law or in equity, which: arises out of, concerns, or relates to this agreement, any and all transactions contemplated hereunder, the performance hereof, or the relationship created hereby; or is brought for the enforcement of this agreement, or because of an alleged dispute, breach, default or misrepresentation in connection with any provisions of this agreement, the successful or prevailing party or parties shall be entitled to recover reasonable attorney's fees, court costs and all expenses even if not taxable as court costs, incurred in that action or proceeding, in addition to any other relief to which such party or parties may be entitled.
- 23.1. Counterparts. This agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute the same instrument.
- 23.2. Remedies. No remedy herein conferred upon any party is intended to be exclusive of any other remedy, and each and every such remedy shall be cumulative and shall be in addition to every other remedy given hereunder or now or hereafter existing at law or in equity or by statute or otherwise. No single or partial exercise by any party of any right, power or remedy hereunder shall preclude any other or further exercise thereof.
- 23.3. Severability Clause. Provisions contained in this agreement that are contrary to, prohibited by or invalid under applicable laws or regulations shall be deemed omitted from this document and shall not invalidate the remaining provisions thereof.

23.4. Waiver.

23.4.1. A failure to assert any rights or remedies available to a party under the terms of this agreement, or a waiver of the right to remedies available to a party by a course of dealing or otherwise shall not be deemed to be a waiver of any other right or remedy under this agreement, unless such waiver of such right or remedy is contained in a writing signed by the party alleged to have waived his other rights or remedies.

23.4.2. No payment by Tenant or receipt by Landlord or its agents of a lesser amount than the rent and other charges stipulated in this Lease shall be deemed to be other than a payment on account thereof, nor shall any endorsement or statement on any check or any letter accompanying any check or payment be deemed an accord and satisfaction, and Landlord or its agents may accept such check or payment without prejudice to Landlord's right to recover the balance of the amount due or to pursue any other remedy provided in this Lease or by applicable Law.

23.5. Entire Understanding. This agreement represents the entire understanding and agreement between the parties with respect to the subject matter hereof, and supersedes all other negotiations (if any) made by and between the parties. The provisions of this agreement may not be amended, supplemented, waived, or changed orally but only by a writing making specific reference to this agreement signed by the party as to whom enforcement of any such amendment, supplement, waiver or modification is sought.

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SIGNATURES START ON NEXT PAGE**

IN WITNESS WHEREOF, the parties have executed this Lease on the dates set forth below.

**LANDLORD**

City of Ocala, a Florida municipal corporation

By: \_\_\_\_\_  
Ire J. Bethea, Sr.  
President, Ocala City Council

Address for notices:

City of Ocala  
Attention: Airport Director  
1770 SW 60th Avenue, Ste 600  
Ocala, Florida 34474  
Email: mgrow@ocalafl.org

\_\_\_\_\_  
Witness

\_\_\_\_\_  
Print Witness Name

\_\_\_\_\_  
Witness

\_\_\_\_\_  
Print Witness Name

**ATTEST:**

\_\_\_\_\_  
Angel B. Jacobs  
City Clerk

**APPROVED AS FORM AND LEGALITY:**

\_\_\_\_\_  
William E. Sexton  
City Attorney

**TENANT**

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_  
Witness

By: \_\_\_\_\_

\_\_\_\_\_  
Print Witness Name

Its: \_\_\_\_\_

\_\_\_\_\_  
Witness

\_\_\_\_\_

\_\_\_\_\_  
Print Witness Name

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

**EXHIBIT A  
PROPERTY**

**EXHIBIT B  
FORM MEMORANDUM OF LEASE**

**See attached.**

This Instrument Prepared by and Return To:  
Robert W. Batsel, Jr.  
Gilligan, Gooding, Batsel, Anderson & Phelan, P.A.  
1531 SE 36th Avenue  
Ocala, FL 34471

### MEMORANDUM OF LEASE

THIS MEMORANDUM OF LEASE dated \_\_\_\_\_, 20 \_\_, by and between:

- City of Ocala, a Florida municipal corporation (“Landlord”); and
- \_\_\_\_\_, a Florida \_\_\_\_\_ (“Tenant”).

WHEREAS:

- A. Landlord and Tenant have entered into a “Ground Lease at Airport” (the “Lease”) concerning the real property described in the attached **Exhibit A**, together with all improvements thereon and appurtenances thereto (collectively the “Property”)
- B. Pursuant to the Lease, Tenant is permitted to construct structures, buildings, and other improvements, finance such construction, and grant a leasehold mortgage as security in connection therewith, subject to Landlord’s interest (including its reversionary interest in the improvements) and certain limitations set forth therein.
- C. Landlord and Tenant desire to publicly evidence the existence of the Lease and certain rights and obligations of Landlord and Tenant pursuant to the terms thereof.

NOW THEREFORE, in consideration of the matters set forth above (which are incorporated herein by reference) and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

1. Landlord and Tenant did on \_\_\_\_\_, 20 \_\_, enter into the Lease concerning Tenant’s possession and use of the Property.
2. The term of the Lease is thirty (30) years. Tenant has the right to renew the term of the Lease for two (2) additional terms of five (5) years each.
3. The estate of the Landlord and each and every interest of the Landlord in the Property and the Lease shall in no manner be subject to lien, claim, demand or imposition under the Construction Lien Laws of the State of Florida, or otherwise, for any improvements, labor, materials or services (collectively “Improvements”) furnished to, or rendered at or upon, the Premises by or at the request of the Tenant, whether or not Landlord shall have consented to same, it being acknowledged that any and all of such Improvements are for the sole and exclusive benefit of the Tenant. This provision is herein set forth pursuant to Section 713.10, Florida Statutes.
4. Pursuant to the Lease, Tenant has the right to finance its interest in the Lease including, without limitation, the cost of constructing the Improvements (as defined in the Lease). Such financing may be in the form of a mortgage, including, in connection therewith, a collateral assignment of the Lease, or other forms of financing utilized by Tenant from time to time (collectively, “Leasehold Mortgage”). Any such leasehold financing shall be subordinate to the Lease and shall not allow the holder of the

Leasehold Mortgage ("Leasehold Mortgagee") to eliminate or damage Landlord's reversionary interest in the Improvements.

- 5. Nothing herein contained shall be deemed to modify, limit, or in any way abridge or amend any term or condition of the Lease, reference to which, and each and every of the provisions thereof, is hereby expressly made.

IN WITNESS WHEREOF, the parties hereto have hereunto executed this instrument for the purpose herein expressed, the day and year above written.

LANDLORD

City of Ocala, a Florida municipal corporation

Witness

Print Witness Name

Pete Lee, City Manager

Witness

Print Witness Name

STATE OF \_\_\_\_\_
COUNTY OF \_\_\_\_\_

THE FOREGOING INSTRUMENT WAS acknowledged before me this \_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_, by Pete Lee as City Manager of the City of Ocala.

Notary Public, State of \_\_\_\_\_
Name: \_\_\_\_\_
(Please print or type)

Commission Number:
Commission Expires:

Notary: Check one of the following:

- [ ] Personally known OR [ ] Produced Identification (if this box is checked, fill in blanks below).

Type of Identification Produced: \_\_\_\_\_

**TENANT**

\_\_\_\_\_, a Florida  
\_\_\_\_\_

\_\_\_\_\_  
Witness

\_\_\_\_\_, as \_\_\_\_\_

\_\_\_\_\_  
Print Witness Name

\_\_\_\_\_  
Witness

\_\_\_\_\_  
Print Witness Name

STATE OF FLORIDA  
COUNTY OF MARION

THE FOREGOING INSTRUMENT WAS acknowledged before me this \_\_\_\_ day of \_\_\_\_\_, 20\_\_, by \_\_\_\_\_ as \_\_\_\_\_ of \_\_\_\_\_, on behalf of the \_\_\_\_\_.

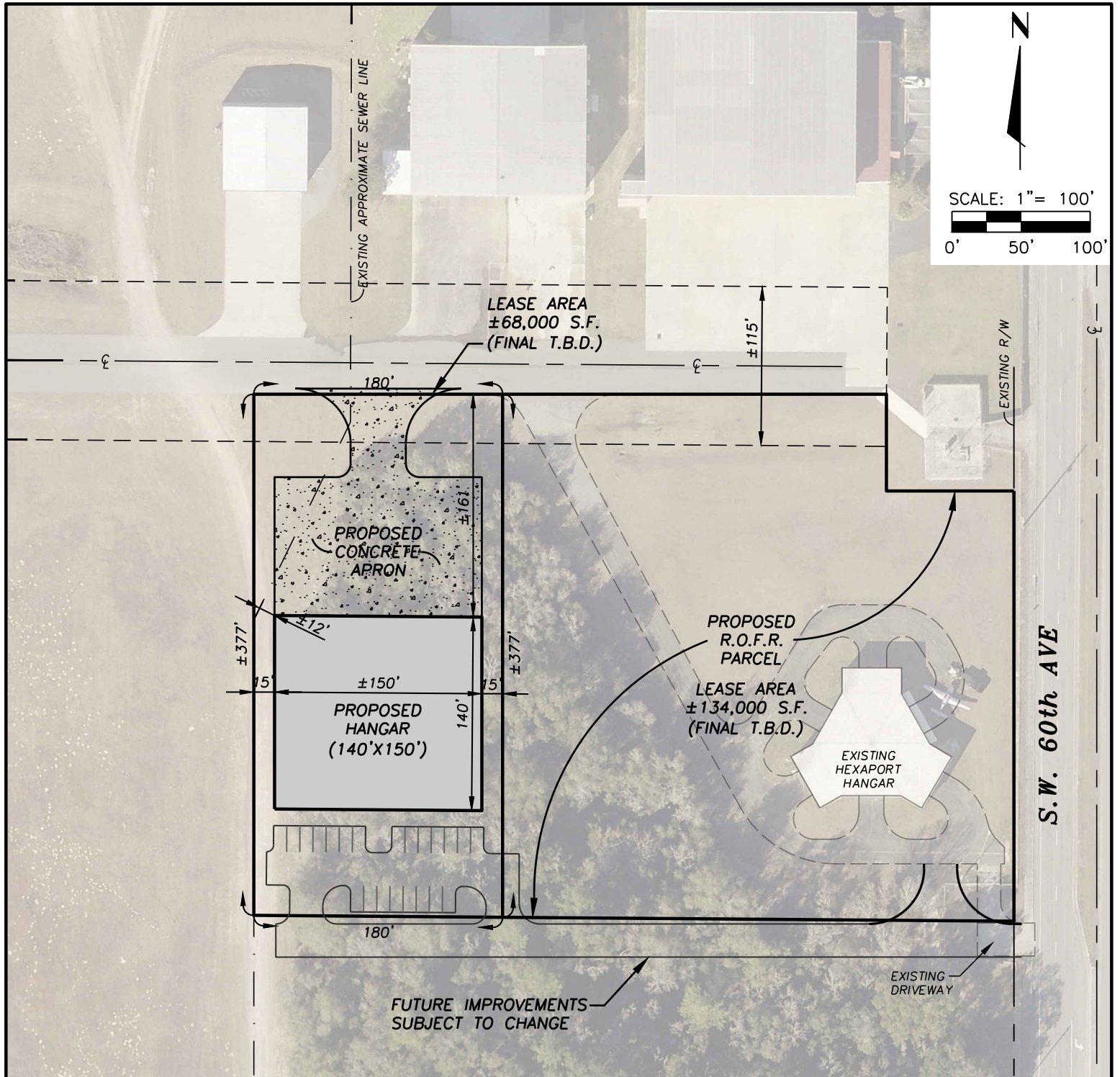
\_\_\_\_\_  
Notary Public, State of Florida  
Name: \_\_\_\_\_  
(Please print or type)

Commission Number:  
Commission Expires:

Notary: Check one of the following:

Personally known      OR       Produced Identification (if this box is checked, fill in blanks below).

Type of Identification Produced: \_\_\_\_\_  
\_\_\_\_\_



**NOTES:**

1. THIS CONCEPTUAL PLAN IS SUBJECT TO CHANGE UPON REVIEW BY PERMITTING AGENCIES, OR FURTHER REVIEW BY PROJECT ENGINEER.
2. THIS CONCEPTUAL PLAN IS BASED ON OFF-SITE UTILITIES BEING AVAILABLE.
3. ACCESS SHOW ON THIS PLAN IS SUBJECT TO CHANGE UPON REVIEW BY PERMITTING AGENCIES, OR FURTHER REVIEW BY PROJECT ENGINEER
4. THIS CONCEPTUAL PLAN IS BASED ON OFF-SITE STORMWATER TREATMENT BEING AVAILABLE.
5. SUBJECT TO EXISTING SEWER LINE BEING RELOCATED.

REVISED DATE: 04-30-26

**CONCEPTUAL PLAN #4A**

**GRABBA LEAF  
AIRPLANE HANGAR  
CITY OF OCALA, FLORIDA**



**DAVIS DINKINS  
ENGINEERING, P.A.**

CERTIFICATE OF AUTHORIZATION #28150

125 N.E. 1ST AVENUE  
SUITE 2  
OCALA, FL 34470  
PHONE: (352) 854-596\*



# Ocala

## Legislation Text

110 SE Watula Avenue  
Ocala, FL 34471

[www.ocalafl.gov](http://www.ocalafl.gov)

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**File #:** 2026-1515

**Agenda Item #:** a.

---

**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

---

**FORMAL TITLE:**

N Dev. Access Road DRA Design

---

**OCALA'S RELEVANT STRATEGIC GOALS:**

Quality of Place

---

**PROOF OF PUBLICATION:**

N/A

---

**BACKGROUND:**

N/A

**FINDINGS AND CONCLUSIONS:**

N/A

**FISCAL IMPACT:**

N/A

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
- Table
- Deny





# Ocala

## Legislation Text

110 SE Watula Avenue  
Ocala, FL 34471

[www.ocalafl.gov](http://www.ocalafl.gov)

---

**File #:** 2026-1516

**Agenda Item #:** b.

---

**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

---

**FORMAL TITLE:**

MALSR/RPZ RY36 Grading - Design

---

**OCALA'S RELEVANT STRATEGIC GOALS:**

Quality of Place

---

**PROOF OF PUBLICATION:**

N/A

---

**BACKGROUND:**

N/A

**FINDINGS AND CONCLUSIONS:**

N/A

**FISCAL IMPACT:**

N/A

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
  - Table
  - Deny
-





# Ocala

## Legislation Text

110 SE Watula Avenue  
Ocala, FL 34471

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---

**File #:** 2026-1517

**Agenda Item #:** c.

---

**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

---

**FORMAL TITLE:**

Terminal Apron Rehab - Construction

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**OCALA'S RELEVANT STRATEGIC GOALS:**

Quality of Place

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**PROOF OF PUBLICATION:**

N/A

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**BACKGROUND:**

N/A

**FINDINGS AND CONCLUSIONS:**

N/A

**FISCAL IMPACT:**

N/A

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
- Table
- Deny





# Ocala

## Legislation Text

110 SE Watula Avenue  
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**File #:** 2026-1521

**Agenda Item #:** g.

---

**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

---

**FORMAL TITLE:**

Masterplan Update

---

**OCALA'S RELEVANT STRATEGIC GOALS:**

Quality of Place

---

**PROOF OF PUBLICATION:**

N/A

---

**BACKGROUND:**

N/A

**FINDINGS AND CONCLUSIONS:**

N/A

**FISCAL IMPACT:**

N/A

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
  - Table
  - Deny
-





# Ocala

## Legislation Text

110 SE Watula Avenue  
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**File #:** 2026-1518

**Agenda Item #:** d.

---

**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

---

**FORMAL TITLE:**

T-Hangar Campus Rehabilitation - Construction

---

**OCALA'S RELEVANT STRATEGIC GOALS:**

Quality of Place

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**PROOF OF PUBLICATION:**

N/A

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**BACKGROUND:**

N/A

**FINDINGS AND CONCLUSIONS:**

N/A

**FISCAL IMPACT:**

N/A

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
- Table
- Deny





# Ocala

## Legislation Text

110 SE Watula Avenue  
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**File #:** 2026-1519

**Agenda Item #:** e.

---

**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

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**FORMAL TITLE:**

A12 Infrastructure - Design

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**OCALA'S RELEVANT STRATEGIC GOALS:**

Quality of Place

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**PROOF OF PUBLICATION:**

N/A

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**BACKGROUND:**

N/A

**FINDINGS AND CONCLUSIONS:**

N/A

**FISCAL IMPACT:**

N/A

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
- Table
- Deny





# Ocala

## Legislation Text

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**File #:** 2026-1520

**Agenda Item #:** f.

---

**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

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**FORMAL TITLE:**

Concrete Pads - Design

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**OCALA'S RELEVANT STRATEGIC GOALS:**

Quality of Place

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**PROOF OF PUBLICATION:**

N/A

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**BACKGROUND:**

N/A

**FINDINGS AND CONCLUSIONS:**

N/A

**FISCAL IMPACT:**

N/A

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
  - Table
  - Deny
-





# Ocala

## Legislation Text

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**File #:** 2026-1522

**Agenda Item #:** h.

---

**Submitted By:** Jenn Marvin

**Presentation By:** Matt Grow

**Department:** Aviation

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**FORMAL TITLE:**

Fuel and Ops

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**OCALA'S RELEVANT STRATEGIC GOALS:**

Quality of Place

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**PROOF OF PUBLICATION:**

N/A

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**BACKGROUND:**

N/A

**FINDINGS AND CONCLUSIONS:**

N/A

**FISCAL IMPACT:**

N/A

**PROCUREMENT REVIEW:**

N/A

**LEGAL REVIEW:**

N/A

**ALTERNATIVE:**

- Approve with Changes
- Table
- Deny

