Committee Agenda - Final Wednesday, March 5, 2025

Meeting Information

Location
Ocala City Hall
110 SE Watula Avenue
Second Floor - Council Chambers
Ocala, Florida

https://www.ocalafl.gov/meetings

Time 10:00 AM

Committee Members

Kendall Drake Summer Gill Rachel Laxton Tom McDonald, Chairman Dr. Rhella Murdaugh Ted Schatt TaMara York, Vice Chairman

Staff

Roberto Ellis, Staff Liasion Economic Development Manager Growth Management Department

Jeff Shrum, AICP Director Growth Management Department

Aubrey Hale Planning Director Growth Management Department

Yiovanni Santiago Committee Secretary

WELCOME!

All members of the public are invited to attend. If reasonable accommodations are needed for you to participate in this meeting, please call 629-8287 forty-eight (48) hours in advance so that arrangements can be made.

APPEALS

Any person who desires to appeal any decision at this meeting will need a record of the proceedings and for this purpose may need to ensure that a verbatim record of the proceedings is made that includes the testimony and evidence upon which the appeal is made.

- 1. Call To Order
 - a. Roll Call
- 2. Public Notice

The public notice information for the Downtown Ocala CRA Advisory Committee was posted on February 26, 2025.

- 3. Approval of Minutes
 - **a.** October 22, 2024
- 4. Grants/Applications
 - a. None
- 5. Project Updates
 - **a.** Completed Project CRA24- 45569 (Marley Mae)
- 6. Other Business
 - a. Discuss Fiscal Year 2023-2024 Draft Annual Report
 - **b.** Fiscal Year 2025-2026 Budget Discussion
 - **c.** Approve CRA Grant Review Committee Guidelines
 - **d.** Committee Reappointments
 - e. Elections of Officers
- 7. Public Comments
- 8. Staff Comments
 - a. 2025 Meeting Schedule
- 9. Board Comments
- 10. Next Meeting Date: April 22, 2025
- 11. Adjournment



Ocala

110 SE Watula Avenue Ocala, FL 34471 www.ocalafl.gov

Legislation Text

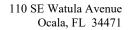
File #: 2025-0889 Agenda Item #: a.

Submitted By: Economic Development Manager Roberto Ellis

Department: Growth Management

Downtown Ocala CRA Advisory Committee

October 22, 2024





Ocala

Downtown Ocala Redevelopment Advisory Committee

www.ocalafl.gov

Minutes

Tuesday, October 22, 2024

10:00 AM

- 1. Call To Order
 - a. Roll Call

Present Vice Chair Rhella Murdaugh, Summer Gill, Tom McDonald,

TaMara York, and Chairman Ted Schatt

Absent Kendall Drake, and Rachel Laxton

2. Public Notice

The public notice information for the Downtown Ocala CRA Advisory Committee was posted on October 18, 2024.

- 3. Approval of Minutes
 - **a.** June 25, 2024

Attachments: Downtown Ocala CRA Minutes 06.25.24 Draft

Motion to approve June 25, 2024 minutes.

RESULT: APPROVED **MOVER:** Ted Schatt

SECONDER: Rhella Murdaugh

AYE: Vice Chair Murdaugh, Gill, Laxton, McDonald, York, and Chairman

Schatt

ABSENT: Drake

4. Grants/Applications

None

5. Project Updates

Economic Development Manager Roberto Ellis provided an update on the following ongoing projects:

- · Downtown Hotel (to be completed by September 2025)
- · Brick City (to be completed by April 2025)
- The Forge at Madison Commons (to be completed by December 2024)
- · American Legion Building (to be completed by May 2025)

Senior Transit Project Administrator Eric Smith provided a brief summary on the SW 3rd Ave infrastructure improvement project which will include the removal of two pipes and other

infrastructures utilities. The schedule completion is January 2025.

6. Other Business

a. Fiscal Year 2024-2025 Budget

Attachments: Fiscal Year 2024-25 Budget

Mr. Ellis provided a brief review of the budget which was adopted by City Council on September 12, 2024.

7. Public Comments

None

8. Staff Comments

Mr. Ellis provided an update on Lot 5 ITN#GRM/240609, the submission deadline is November 7, 2024. The deadline will be extended if no submissions are received. The new Parking Garage project (RPF#ENG240598) Procurement Department intent to award was issued on September 19, 2021. The awardee is SCC Construction Mgmt, LLC. The contract must be approved by City Council before construction can start.

Economic Development / Cultural Arts Coordinator Charlita Whitehead provided an update on the event: FAFO - Ocala Arts Festival, which will be held on October 26 & 27, 2024 in Downtown Ocala from 10am to 5pm.

9. Board Comments

The Board members discussed on the form based code and its usage on the downtown parking lots. Growth Management Director Jeff Shrum informed the Board members that the Vision 2050 plan begins this year. There will be more clarification on Downtown parking requirements.

- 10. Next Meeting Date: To be determined
- 11. Adjournment: The meeting adjourned at 10:33am.



Ocala

110 SE Watula Avenue Ocala, FL 34471 www.ocalafl.gov

Legislation Text

File #: 2025-0890 Agenda Item #: a.

Submitted By: Economic Development Manager Roberto Ellis

Department: Growth Management

Downtown Ocala CRA Advisory Committee

Completed Project - CRA24- 45569 (Marley Mae)

CRA 24-45569 - 14 S. Magnolia Avenue Project Costs: \$126,045 CRA Grant: \$50,000



Before



After



After



After



Ocala

110 SE Watula Avenue Ocala, FL 34471 www.ocalafl.gov

Legislation Text

File #: 2025-0891 Agenda Item #: a.

Submitted By: Economic Development Manager Roberto Ellis

Department: Growth Management

Downtown Ocala CRA Advisory Committee

Discuss Fiscal Year 2023-2024 Draft Annual Report



FISCAL YEAR 2023-24 (FY24)

CRA ANNUAL REPORT

REVITALIZING OUR COMMUNITY



DRAFT

Pictured on the Front Cover: The District Bar & Kitchen (DBK) redevelopment project, located in the historic downtown of the City of Ocala. The 0.07-acre property was developed into a 6,700 SF high-energy restaurant and bar. The property was previously the location of Pi on Broadway (Pi) at 110 SW Broadway Street. According to local newspaper, Ocala Gazette, Pi opened its doors for business in 2009 and closed in 2021. The building was deemed not feasible or possible to be renovated, it was therefore demolished to make room for the new District Bar & Kitchen. Even though the building is not located within the Ocala Historic district, all efforts were made to preserve the historic essence of the site and surrounding area. Rehabilitation was thoroughly explored before other alternatives were considered. This challenge presented an opportunity for the architectural and design team to find ways of integrating the property's history in the redevelopment. Some of the brick from the original structure was integrated in the new building materials forming a bridge between historic Ocala and renaissance of recent years. DBK now provides a full dining experience with an elevated sports bar/food concept, live music, and entertainment.

- The building embodies the Form Based Code zoning classification of Ocala's downtown, with its placement in relation to the street, floor plan and facade treatments.
- The City and CRA, recognizing the significant benefits resulting from the redevelopment of the Project, has granted funds to the Developer to offset development costs.
- The Downtown CRA also covered the cost of streetscape improvements in the right of way adjacent to the project, this included widening the sidewalk, redesigning on street parking, installing planters and decorative street lighting.

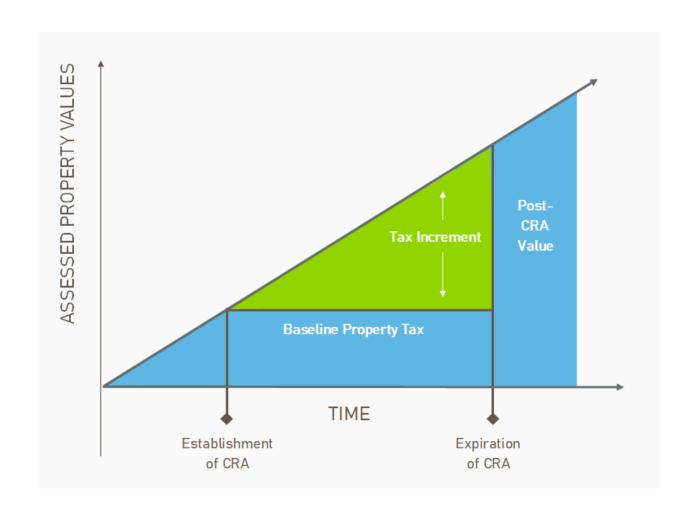
WHAT IS A COMMUNITY REDEVELOPMENT AGENCY?

A Community Redevelopment Agency (CRA) is a special district created by a local (city or county) government to carry out redevelopment activities in a specifically defined geographic area. There are over 220 Community Redevelopment Agencies currently operating in Florida. The enabling legislation giving a city the authority to create a CRA is found in Chapter 163 Part III of the Florida Statutes. As prescribed in the statute, CRA redevelopment activities focus on making improvements to the physical environment within the redevelopment area – buildings and sites, streets and sidewalks, parks, and infrastructure.

These physical improvements are accomplished by the CRA funding capital improvement projects and partnering with the private sector. Redevelopment agencies invest public funds in redevelopment activities with the intent of encouraging private investment into properties. CRAs reinvest tax increment financing funds to attract private investment into economically distressed areas. The end product, resulting from these redevelopment efforts, is the transformation of underutilized properties and facilities into productive assets of the various communities within the CRA, as well as the city as a whole. A CRA can only expend funds to conduct redevelopment activities within the legally described CRA area. CRAs are also regulated under Chapter 189 as a 'Special District'.

FINANCING A CRA

Community Redevelopment Agencies receive their funds through tax increment financing. Tax increment financing is a mechanism that utilizes increases in property taxes from a base year (the creation of the CRA) and holds them in a redevelopment trust fund. Ideally the CRA, through its activities, induces greater increases in property values. In this way, CRAs can bring back economically distressed areas, and their future funding will hinge on the success of their redevelopment plans.



CRA REPORTING REQUIREMENTS

Section 163.371 of the Florida Statues specifies the annual reporting requirements for CRAs.

A community redevelopment agency must file an annual report with the county or municipality that created the agency and publish the report on the agency's website. The report must include the following information:

- 1. **Audit** The most recent complete audit report of the redevelopment trust fund as required in s. 163.387(8).
- 2. **Performance data** for CRA including the:
 - 1. Total number of projects started and completed and the estimated cost for each project.
 - 2. Total expenditures from the redevelopment trust fund.
 - 3. Original assessed real property values within the community redevelopment agency's area of authority as of the day the agency was created.
 - 4. Total assessed real property values of property within the boundaries of the community redevelopment agency as of January 1 of the reporting year.
 - 5. Total amount expended for affordable housing for low-income and middle-income residents.
- 3. **Plan Goals & Objectives** A summary indicating the extent to which the community redevelopment agency has achieved the goals and objectives set out in its community redevelopment plan.

The above three items are addressed in two separate documents.

Document 1 - Audit

In previous years, the CRA audit and financial statements were done as a part of the City's Comprehensive Annual Financial Report (CAFR). Beginning in FY 2020, the CRA had a standalone, independent audit performed.

Document 2 - Performance Data & Plan Goals & Objectives

These items are contained in this report, which highlights the CRA activities and achievements.

OCALA COMMUNITY REDEVELOPMENT AGENCY

The Ocala CRA is divided into four subareas: Downtown, North Magnolia, West Ocala, and East Ocala. There are four Advisory Committees, one dedicated to each subarea, which make recommendations to the CRA Board on projects and programs. Each of the four subareas has its own redevelopment plan that reflects the unique challenges and goals within their respective areas.

Subarea	Establishment Year	Expiration Year
Downtown	1988	2038
North Magnolia	1999	2038
West Ocala	2015	2045*
West Ocala (Expansion Area)	2017	2045*
East Ocala	2016	2045*

^{*}Per 163.3755, F.S., CRAs shall terminate in 2039, unless the there is a majority vote to continue its existence by the county or municipality that created the CRA.

Summary – Fiscal Year 2023-24

The City of Ocala Community Redevelopment Agency (CRA) is delighted to present the Annual Report for Fiscal Year 2023-24. The Ocala CRA continues to champion redevelopment by enhancing key areas within the city. Through various programs, projects, and initiatives, the CRA mirrors the City of Ocala's strategic priorities of developing an economic hub and improving the quality of place.

Between FY19 and FY24, every dollar (\$1) provided through the grant programs has leveraged six dollars (\$6) of private investment towards improving property. The revitalization impacts are evident through the improved residential and commercial built environment. In the wider macroeconomic environment, favorable real estate valuations, along with strategic CRA reinvestment, have had a positive impact on revenues allocated to the CRA subareas. The North Magnolia CRA subarea saw the largest year-over-year increase in taxable property values, rising by 11%, while the Downtown and West Ocala CRA subareas values increased by 5% each. Total tax increment revenue increased from \$3.2 million in FY23 to \$4.3 million in FY24.

Thanks to our community partners, interest in CRA grants has grown, with applications doubling compared to the previous year. Overall, the CRA approved approximately \$1 million in incentives, to be paid out in the fiscal year when projects are completed. The CRA continues its debt servicing obligations for financing the Mary Sue Rich Community Center at Reed Place, making an annual payment of \$480,000.

The CRA hosted an opening event for the Heritage Trail Park in West Ocala on September 3, 2024. The linear park features impressive artwork from local artist Charles Eady and plaques recognizing community leaders who have made significant contributions to West Ocala. The Imagine North Magnolia Park officially opened on June 5, 2024, providing a much-needed recreation space for residents to enjoy. Property acquisition aimed at redevelopment will continue to be a target for the CRA, identifying sites at critical locations to stimulate growth. Two major capital improvement projects were completed in FY24: the NW 7th Avenue Subdivision and Marion Heights infrastructure improvements. These projects accounted for a significant share of the \$1,078,120 expended on capital improvement initiatives during the year.

DRAFT

In the coming year, the CRA aims to further promote the diverse incentives available to properties in the CRA. Interest in programs offered has remained stable despite increasing construction costs and a changing economic climate. Affordable housing, arts and culture, historic preservation, and creating beneficial partnerships in the community will all be areas of focus in the coming years. Primary corridors and gateways will remain at the heart of the CRA's revitalization activities to attract new businesses, retain current business operations, and promote economic growth. The development of key opportunity sites through solicitations will also be at the forefront of plans for FY25.

CONSISTENCY OF CRA ACTIVITES WITH REDEVELOPMENT PLANS

S. 163.387(6) states moneys in the redevelopment trust fund may be expended for

PLAN COMPLIANCE

undertakings of a community redevelopment agency as described in the community redevelopment plan only pursuant to an annual budget adopted by the board of commissioners of the community redevelopment agency.

S. 163.371(2) (c) F.S. states a community redevelopment agency shall file an annual report and the report must include a summary indicating to what extent the community redevelopment agency has achieved the goals set out in its community redevelopment plan.

To show consistency, the table below cites the applicable plan sections for each CRA activity. The table also indicates progress to achieving the goals and objectives. Each CRA subarea has its own Redevelopment Plan.

		DOWNTOWN CRA
CRA Activity	Progress / Status	CRA Plan Compliance
Grant Programs	The intent of these grants is to target projects that undertake a comprehensive restoration of facades and /or renovations that make the building more in compliance with form-based code design and development requirements.	Strategy 4.1.4: Facilitate adaptive re-use opportunities and the creation of flexible and convertible spaces in Downtown/Midtown.
ΣŢΣ		the façade improvement and/or design assistance program to assist owners of existing structures in improving the aesthetics and exterior function of their buildings and surrounding amenities. Downtown Master Plan (2004), Midtown Master Plan (2017)
Redevelopment Agreements	Ongoing agreements supporting catalytic projects. Incentive packages are based on return of investment (ROI) of City and CRA funding. The incentives may be provided in the form of cash contributions, tax-based grants and permit fee contributions.	Strategy 4.1.4: Facilitate adaptive re-use opportunities and the creation of flexible and convertible spaces in Downtown/Midtown. Downtown Master Plan (2004), Midtown Master Plan (2017)
Streetscape Improvements	Focuses on improving the quality of the streets and other public spaces in the CRA subareas. Providing safety and comfort in the form of dedicated spaces for different modes of transportation, wayfinding, seating, lighting, landscaping, and other amenities and furnishings.	Strategy 1: Linkages and Connections. Physical streetscape and mid-block connections that link key activity nodes within the city center and connect the Downtown to nearby districts and the greater region. The Downtown Master Plan recommends addressing streetscape, pedestrian and bike connections and traffic calming to improve the quality of the public realm. Downtown Master Plan (2004), Midtown Master Plan (2017)

	NORTH MAGNOLIA CRA		
CRA Activity	Progress / Status	CRA Plan Compliance	
North Magnolia Grant Programs	The purpose of the North Magnolia CRA Residential Property Improvement Grant is to encourage homeowners to	Goal 4: ECONOMIC DEVELODPMENT – To maintain and economically sound industrial/business area in Ocala.	
ΣŢ	make exterior facade improvements, addressing trends of deterioration in some neighborhoods while adding value to the CRA.	Objective 4.1: Enhance the commercial tax base, promote business development, by encouraging the reuse of vacant and underutilized buildings.	
		Strategy 4.1.2: Develop Incentive and grant programs to encourage property improvements. Grants programs may be established to improve building conditions both interior and exterior, for business expansion, and for the change of use of a building.	
		North Magnolia CRA Plan (2019)	
Imagine North Magnolia – Community Redevelopment Project	Activities involved land development planning; publishing and processing Invitations to Negotiate (ITN) for redevelopment opportunities. These activities will continue through to the next fiscal year.	Goal 2: Property Redevelopment. To encourage private sector investment to redevelop undeveloped properties. Objective 2.1: Ensure undeveloped properties are development-ready to increase their feasibility for redevelopment.	
	The construction of the Neighborhood Park was completed in 2024. Road, water and sewer infrastructure improvements were also completed in 2024.	Strategy 2.1.1: Purchase, assemble, and prepare sites for redevelopment. Prepare sub-area conceptual development beginning with the Imagine North Magnolia subarea. North Magnolia CRA Plan (2019)	

NORTH MAGNOLIA CRA (Continued)

CRA Activity

Progress / Status

CRA Plan Compliance

North Magnolia Streetscape Improvements



A streetscape project was installed approximately 20 years ago. Some of the trees, mostly the Burford Pears, have reach the end of their life span and are in decline. The grass areas are problematic for maintenance and are not attractive. The objective of the project is to improve the appearance of the corridor to make it more inviting for pedestrians and motorists. All plantings will be hardy, drought tolerant, low-maintenance varieties.

Priority #1: Develop the following key streets to create good traffic flow and accommodate growth: 8th Street

Magnolia to Pine; Old Jacksonville Rd from Magnolia to 20th; 14th Street from Magnolia to 8th Avenue; 9th Street from Magnolia to CRA

Boundary. Each street should have lighting to deter crime, landscaping, paving, sidewalks, and trees.

North Magnolia Redevelopment Corridor CRA Plan (1999)

Strategic Beautification: Install landscaping, hardscape, lighting along streets throughout the North Magnolia CRA neighborhood.

North Magnolia CRA Redevelopment Plan (2019)

Affordable Housing Program



The program will assist with easing the cost burden of low-income households and improve their ability to meet housing needs. The CRA is offering this incentive to offset development costs, preserve existing housing stock, and provide affordable housing solutions. The program was made available to the CRA in March 2024.

Priority #4: Solve homeless problem.

Priority #5: <u>Create means for residential growth to include more owner-occupied Residents.</u>

North Magnolia Redevelopment Corridor CRA Plan (1999)

GOAL – HOUSING: To contribute to a balanced mixed-use neighborhood by allowing for a variety of housing in appropriate areas.

North Magnolia CRA Redevelopment Plan (2019)

		WEST OCALA CRA
CRA Activity	Progress / Status	CRA Plan Compliance
Grant Programs	The purpose of the West Ocala Community Redevelopment Area (CRA) Residential Property Improvement Grant is to encourage homeowners to make exterior facade improvements, addressing trends of deterioration in some neighborhoods while adding value to the CRA. The grant was made available in the West Ocala CRA subarea in March 2024.	Goal 1: Coordinate public and private resources to increase private capital investment on commercial corridors. Objective 4: Expand the city's business revitalization grant program. Strategy: Provision of grants for property improvements and property redevelopment. West Ocala CRA Plan (2015), West Ocala Vision & Community Plan (2011)
Mary Sure Rich Community Center at Reed Place	Construction of the Center was completed during December 2022 and the building was officially opened in January 2023. The newly created 41,750 square foot, two-story building includes designated indoor space for senior, youth, and family programs; a banquet/event space; fitness equipment and indoor walking track; two full basketball courts; a library and multi-purpose studio rooms.	Goal 1: Coordinate public and private resources to increase private capital investment. Objective 5: Encourage the location of a Competitive Intelligence Center (Library) and assist in the development of a and a new multi-purpose center in West Ocala. West Ocala CRA Plan (2015), West Ocala Vision & Community Plan (2011)
Heritage Trail	Construction started March 2021. Site work has been completed. The final art installation and grant opening of the park were completed in 2024.	Goal 2: Enhance gateways, corridor segments and crossroads. Objectives 1 & 2: Design and construct streetscape improvements at neighborhood entrances West Ocala CRA Plan (2015), West Ocala Vision & Community Plan (2011)

	WEST OCALA CRA (Continued)		
CRA Activity	Progress / Status	CRA Plan Compliance	
Tucker Hill Affordable Housing Project	Properties purchased, rezoning, platting, site plan, and infrastructure plan completed. Water, sewer and road infrastructure improvements were completed in 2024.	Goal 3: Improve vacant, dilapidated and nuisance properties which are barriers to corridor and neighborhood redevelopment. Objective 7. Identify suitable areas of West Ocala for development of new housing opportunities West Ocala CRA Plan (2015), West Ocala Vision & Community Plan (2011)	
Affordable Housing Program	The intent of this program is to provide funding to supplement the Community Development Services (CDS) ongoing affordable housing, mainly, the State Housing Initiatives Partnership (SHIP), Home Investment Partnership Program (HOME), and Community Development Block Grant (CDBG) in applicable CRA subareas. The program will assist with easing the cost burden of low-income households and improve their ability to meet housing needs. The CRA is offering this incentive to offset development costs, preserve existing housing stock, and provide affordable housing solutions. The funds allocated have been committed to various projects include the Saving Mercy Village which will be constructing 59 new one- bedroom affordable housing units.	Goal 3, Objective 4: Establish programs to remediate dilapidated and nuisance properties for reuse and resale opportunities. Goal 3, Objective 6: Seek additional funding opportunities and partnerships with community affordable housing providers to upgrade blighted housing and remove unsafe/unsanitary conditions for low-income individuals and families. Goal 3, Objective 7: Identify suitable areas of West Ocala for the purposes of the development of new housing opportunities which incorporate energy efficient materials and appliances. West Ocala CRA Plan (2015), West Ocala Vision & Community Plan (2011)	

		EAST OCALA CRA
CRA Activity	Progress / Status	CRA Plan Compliance
East Ocala Grant Programs	The purpose of the East Ocala CRA Residential Property Improvement Grant is to encourage homeowners to make exterior facade improvements, addressing trends of deterioration in some neighborhoods while adding value to the CRA.	Goal 3: Improve vacant, dilapidated and nuisance properties which are barriers to corridor and neighborhood redevelopment. Objective 4: Establish programs to remediate these conditions for property reuse. East Ocala CRA Plan (2016)
Affordable Housing Program	The program will assist with easing the cost burden of low-income households and improve their ability to meet housing needs. The CRA is offering this incentive to offset development costs, preserve existing housing stock, and provide affordable housing solutions. The program was made available to the CRA in March 2024.	Objective 6: Seek additional funding opportunities and partnerships with affordable housing providers to upgrade blighted housing and remove unsanitary conditions for low-income individuals and families. Objective 7: Identify suitable areas of East Ocala for the purpose of the development of new housing opportunities which incorporate energy efficient materials and appliances. East Ocala CRA Plan (2016)
Streetscape Improvements	A Goal of the East Ocala CRA Plan is to restore value and prominence to gateways and corridors by enhancing their physical appearance. The objectives call for designing and constructing streetscape improvements to improve pedestrian movement and include amenities such as lighting.	Objective 1: Design and construct streetscape improvements to include pedestrian crossings, pedestrian-scale lighting, and other amenities at key crossroads. East Ocala CRA Plan (2016) The Midtown Master Plan strategies include ensuring safe and continuous pedestrian and bicycle connectivity to Tuscawilla Park and surrounding neighborhoods. Midtown Master Plan (2017)

GRANT PROGRAMS

Historically, the CRA Commercial Property Improvement Grants are the largest activity in the CRA work program in terms of staff time usage. In Fiscal Year 2023-24, the CRA commenced the review of all CRA grant programs, resulting in changes to reflect the demands of each CRA subarea. The framework of each program was developed based on the needs and budget of each sub-area. The programs address key statutorily defined blight conditions that currently exist in the CRA including vacant or underutilized commercial space, obsolete or substandard interior spaces, inadequate life safety and/or accessibility provisions, and deteriorating or inappropriate facades. The intention of all CRA grant programs is to encourage private investment into blighted properties located in CRA subareas.

	RESI	DENTIAL
PROGRAM/ SUBAREA	FRAMEWORK	GRANT MAX & MATCH
Residential Property Improvement Grants (West Ocala, East Ocala and N. Magnolia CRA subareas)	Priority work elements include: (1) Exterior painting/paint (color(s) must be approved by Committee) removal for the entire building, including exterior cleaning and/or repair/replacement of facade details/materials - doors, walls, trim and exterior lighting. (2) Repair and replacement of windows, and doors (Exterior Improvements only). (3) Demolition of irreparable damaged houses or structures for the construction of affordable housing. (4) New landscaping area (trees and shrubs) visible from the street/sidewalk (Including removal of hazardous trees). (5) Fencing (6) Reroofing (7) Weatherization (HVAC installation and insulation etc.). (8) New construction; and (9) Conversion from septic system to City sanitary sewer service. * *Match varies in the North Magnolia CRA.	\$20,000 / 75%
Affordable Housing Program (West Ocala, East Ocala and N. Magnolia CRA subareas)	Priority work elements include: (1) Rental assistance (2) Down-payment assistance; and (3) Home improvements. Grant recipients are community members from low-moderate income households.	Max - varies 100%

	COMI	/IERCIAL
PROGRAM/ SUBAREA	FRAMEWORK	GRANT MAX & MATCH
Downtown Commercial Building	Priority work elements include: (1) Facades: Painting (only as a component of a major restauration); Canvas Awnings (not eligible in any type of project), Mental Awnings (eligible in any type of project, Doors and/or windows (only as a component of a major restoration or renovation, and Signage (cannot be a stand-alone item and must be consistent with Form Based Code); and (2) Interior Renovations: Structural, Improvements to meet Building Codes for Accessibility; Fire Protection; and Life Safety, HVAC, Plumbing, electric, Conversion of upper floor space to residential; Other fixed improvements related to build-out or additions.	\$50,000 / 50%
West Ocala Commercial Building	Priority work elements include: (1) Vacant buildings being converted to active use. (2) ADA Accessibility (3) Removal of bars from doors and windows. (4) Security system, including lighting, cameras, and fencing. (5) Façade improvements (visible from the street) include doors, windows and signage. (6) Demolitions; and (7) Creation of new surface parking lot.	\$20,000 / 60%
East Ocala Commercial Building	 Priority work elements include: (1) Vacant buildings being converted to active use. (2) New signs following CRA design guidelines, including removal of inappropriate signs. (3) Façade improvements – windows, doors, awnings, exterior security and safety lighting, painting (colors must be approved by Committee). (4) New wall sign (must meet sign code). (5) New landscaping; and, (6) Parking lot pavement resurfacing or resealing and restriping. 	\$20,000 / 60%

	COMMERCI	AL (Continued)
PROGRAM/ SUBAREA	FRAMEWORK	GRANT MAX & MATCH
North Magnolia Commercial Building	Priority work elements include: (1) Exterior painting/paint removal for the entire building. (2) Exterior cleaning of the property/masonry repair/parking lot coating and striping. (3) Repair or replacement of front, side, rear, façade details including doors, windows, lighting. (4) Repair or replace windows for the entire building. (5) New landscaping (trees and shrubs) visible from the street/sidewalk. (6) New or replacement of wall signage. (7) New or replacement of awnings for the entire building; and (8) Fencing.	\$10,000 / 50%
East Ocala Historic Building	Priority work elements include: (1) Improvements to meet Building Codes for Accessibility, Fire Protection, and Life Safety. (2) Roof (3) Removal and replacement of inappropriate or incomplete exterior restoration of original façades, including installation of appropriate windows; must meet requirements of Historic Preservation Code. (4) Other fixed improvements related to interior build-out.	\$40,000 / 60%
New Construction Incentive	Priority work elements include: (1) New construction; and (2) major renovations. Eligible projects must: (1) Prove the potential for catalytic impact. (2) Exceed \$1,000,000 in total capital investment; and (3) Receive a score of 80 points or more.	\$300,000 / 10%

CAPITAL IMPROVEMENT PROJECTS

West Ocala Heritage Trail Park (Heritage Trail)

Project Description

The West Silver Springs Heritage Trail Park 'Heritage Trail', was conceptualized in 2018 through the Community Redevelopment Agency's West Ocala Advisory Committee. This impactful project is situated on the north side of West Silver Springs Boulevard (State Road 40), between NW 9th and NW 11th Avenues. The park features a decorative sidewalk, park furniture, public art and landscaping. Its primary features are a series of panels and plaques displaying historic images and honoring prominent West Ocala citizens who contributed to the community. The West Ocala Vision and Community Plan (2011), emphasizes the need to create a high quality and desirable public realm through the connectivity of safe and accessible streets, multi-modal pathways, and trails. The CRA contributed \$287,778, while Ocala Electric Utility (OEU) provided lighting improvements in the amount of \$25,513.

Project Costs

Total: \$313,291



Figure # Rendered conceptual plan.

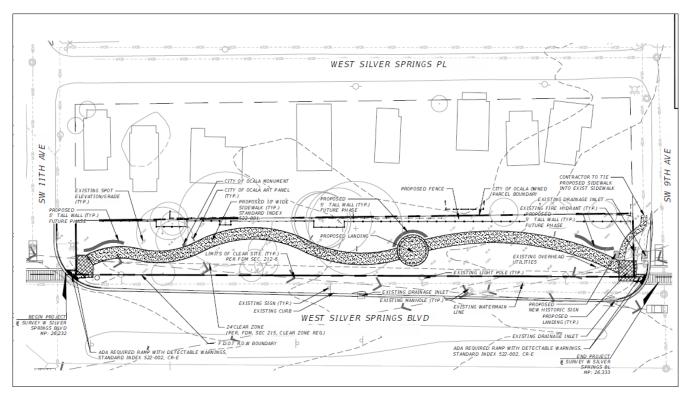


Figure # Heritage Trail - site plan.



Figure # Site conditions before improvements, looking west along West Silver Springs Boulevard.



Figure # Site conditions after improvements, looking west along West Silver Springs Boulevard.

DRAFT



Figure # Site conditions before improvements, looking east along West Silver Springs Boulevard.



Figure # Site conditions after improvements, looking west along West Silver Springs Boulevard.



Figure # Property line before fence installation.



Figure # After installation of the fence.



Figure # Community members pose for a photo with a relative featured on the plaque.



Figure # Ribbon cutting event held September 3, 2024.

NW 7th Avenue / Subdivision (Tucker Hill)

Project Description

This project provided the infrastructure for affordable infill housing on the west side of Ocala and will convert currently undeveloped/vacant lots to new housing. The City acquired the properties through code enforcement foreclosures and property acquisition for the remainder of the block. The properties were required to be subdivided due to existing ROW conflicts and the extension of utilities to the newly created parcels. The extension of utilities and the return of city property to the tax rolls will provide ad valorem tax revenue and customers to the City utilities. Now that the infrastructure improvements are complete, the plat will be finalized and properties made available for redevelopment.

Project Costs (Infrastructure Improvements)

CRA: \$147,518



Figure # Arerial view of the NW 7th Avenue Subdivision project (Tucker Hill).

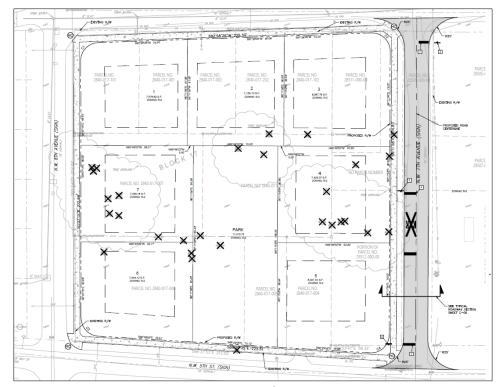


Figure # Plat of the NW 7th Avenue subdivison



Figure # Road construction in progress.



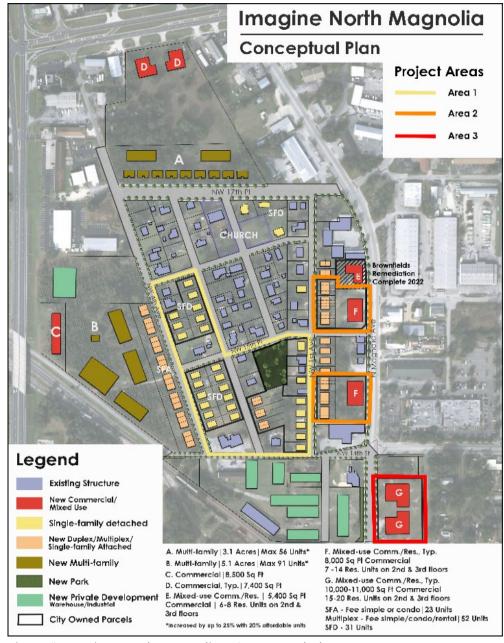
Figure # Newly constructed road.

Imagine North Magnolia

Project Description

In 2012, the CRA identified the Imagine North Magnolia area as a redevelopment project. The intent of the project is to create a balanced, mixed-use community with a focus on reestablishing the residential neighborhood.

The CRA has acquired deteriorating properties to assemble into redevelopment sites. The City, through the CRA, intends to sell the properties and enter into development agreements with these builders and developers to redevelop properties. CRA funded infrastructure improvement include street resurfacing, water, sewer, neighborhood park.



Figure# Imagine North magnolia - Conceptual Plan.

Neighborhood Park

Project Description: This project was funded by the CRA and the Recreation and Parks Department. The park will not only provide a much-needed recreation space for the residents of all areas in the area, but it also assists in revitalizing the surrounding environment and properties in the Marion Heights communities. The park was officially opened on June 5, 2024, and featured the Ocala Police Department's Polar Patrol and City of Ocala Ranger Urban Wildlife Program.

Project Costs: \$33,582



Figure# Before - Site conditions.



Figure# After – Completed project.



Figure# New signage.



Figure# Community members playing at the park.

Infrastructure Improvements

Project Description: The improvements included new sanitary sewer lines, new potable water lines, street widening, street resurfacing, and upgraded street lighting.

Projects Costs: \$538,416



Figure#. Before



Figure. Before



Figure. After



Figure. After

Property Acquisition

Project Description: Parcel 25803-001-00 was acquired in September 2023 at a cost of \$15,796, and parcel 25803-001-01 was acquired in August 2024 at a cost of \$51,682. These parcels will be made available for the construction of single-family residential units in the Marion Heights neighborhood.





Figure #. Parcel - 25803-001-00

Figure #. Parcel - 25814-001-00

Downtown and East Ocala CRA Streetscape

Project Description: This project is part of the continual effort to enhance the East Ocala Downtown and Midtown streetscapes by making pedestrian friendly improvements such as sidewalk widening, lighting, and aesthetic hardscape and landscape. This project aids in economic vitality by supporting new developments with enhanced pedestrian environments. In 2024, projects were completed along NE 1st Avenue and NE 3rd Street.

Project costs:

East Ocala CRA: \$242,855 Downtown CRA: \$112,137



Figure# Sidewalk improvements along NE 1st Avenue.



Figure #. Improvements at the intersection of NE Watula Avenue and NE 3rd Street.



Figure #. Sidewalk improvements along NE 3rd Street.

COMPLETED GRANT PROJECTS

EAST OCALA CRA

Address: 937 NE 3rd Street

Grant Amount: \$16,375

Project Description: Property owner replaced the roof; pressure washed and repainted the

exterior of the building.



Figure#. Before



Figure#. After

Address: 948 NE 4th Street

Grant Amount: \$2000.00

Project Description: Property owner pressure washed and repainted the exterior of the

building.



Figure #. Before



Figure#. After

Address: 948 NE 4th Street



Figure #. Before



Figure#. After

Address: 325 NE 11th Avenue

Grant Amount: \$6,000

Project Description: The project was to pressure wash and repaint the exterior of two

buildings located on the property.



Figure #. Before



Figure#. After

Address: 325 NE 11th Avenue



Figure #. Before



Figure#. After

NORTH MAGNOLIA CRA

Address: 1224 N. Magnolia Avenue

Grant Amount: \$10,000

Project Description: Bay doors were replaced with windows and knee wall. The building

was pressure washed and repainted. Exterior doors and windows were

replaced.



Figure #. Before



Figure#. After

DRAFT

Address: 314 NW 14th Street

Grant Amount: \$10,000

Project Description: Parking lot improvements, including adding ADA accessible parking.



Figure #. Before



Figure#. After

Address: 314 NW 14th Street



Figure #. Before



Figure #. After

Address: 1618 NW 1st Avenue

Grant Amount: \$7,362 **Project Description:** Propert

Property owner replaced the shingle roof and made improvements to the building façade, including repairing siding, pressure washing &

repainting.



Figure #. Before



Figure#. After

Address: 1618 NW 1st Avenue



Figure #. Before



Figure#. After

Address: 909 NW 4th Avenue

Grant Amount: \$5,626

Project Description: Property owner completed parking lot improvements and installed

exterior LED lights for safety and security.



Figure #. Before



Figure#. After

DOWNTOWN CRA

Address: 521 S. Magnolia Avenue

Grant Amount: \$18,150

Project Description: Property owner completed façade improvements including adding a

metal awning, repainting and adding new signage.



Figure #. Before



Figure#. After

Grant Amount: \$50,000

Project Description: This project was approved for CRA grants across two fiscal years and

was completed in phases. The comprehensive improvements included

facade improvements, and a full interior renovation.



Figure #. Before

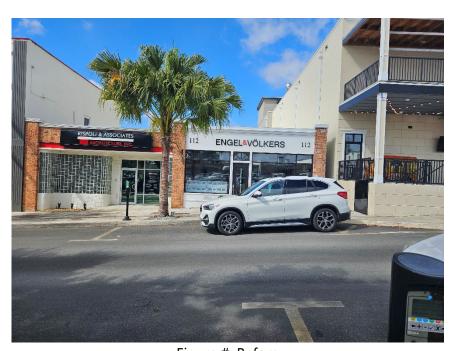


Figure #. Before



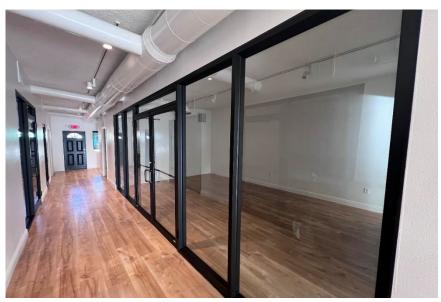
Figure#. Before



Figure#. After



Figure #. Before



Figure#. After



Figure #. Before



Figure#. After

DOWNTOWN CRA REDEVELOPMENT GRANTS

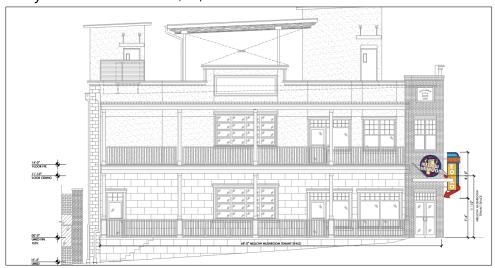
Project: Redevelopment Agreement for PFLOZ, LLC (Mellow Mushroom)

Project Description: Initially, the project aimed to renovate the building located on the property for retail and commercial purposes, including related improvements and the construction of a shell for a restaurant of approximately 4,700 square feet. However, due to significant structural issues, the building was deemed unsafe for renovation. The developer agreed to demolish the building and construct a new structure. Additionally, the city provided streetscape improvements along S. Magnolia Avenue.

Development Costs: \$2,250,531

Incentives: CRA Grant - \$180,000 to be paid over 3 years.

City Fee Contributions - \$32,919



Figure#. Architectural plans - east elevation.



Figure #. East elevation after completion.



Figure# Architectural plans - north elevation.



Figure #. North elevation after completion.

Project: Redevelopment Agreement for MRL Restaurant Holdings, LLC (District Bar and Kitchen)

Project Description: MRL Restaurant Holdings redeveloped the former Pi on Broadway property by demolishing the previous building and constructing a new one for retail and commercial purposes. The new building includes a finished space for a restaurant of approximately 6,500 square feet. The project received a City review contribution and a City grant, which includes Tax Increment Financing (TIF), utility extensions, and other improvements. This project will enhance and activate an additional place of interest and is expected to further stimulate economic development in Downtown Ocala.

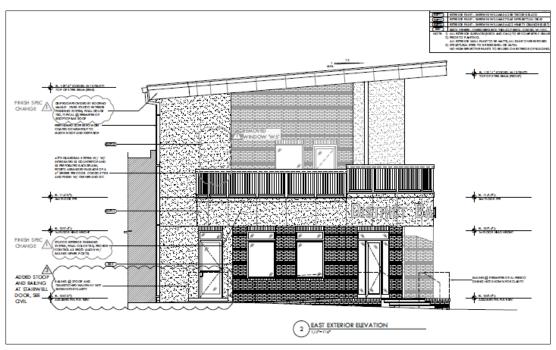
Development Costs: \$4 million

Incentives: CRA Grant - \$150,000 to be paid over 2 years.

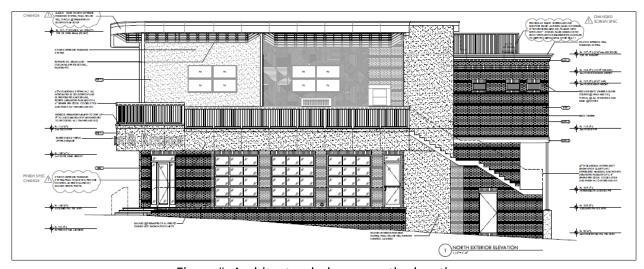
Tax-Based Incentive - Not to exceed \$55,000 over 5 years.

Fee Contributions - \$18,632.

Project: Redevelopment Agreement for MRL Restaurant Holdings, LLC (District Bar and Kitchen)



Figure#: Architectural plans - East elevation.



Figure#: Architectural plans - north elevation.

Project: MRL Restaurant Holdings, LLC / District Bar and Kitchen

Project: Redevelopment Agreement for MRL Restaurant Holdings, LLC (District Bar and Kitchen)



Figure # Construction - in progress.



Figure #. After – project completion.

DRAFT

Project: Redevelopment Agreement for MRL Restaurant Holdings, LLC (District Bar and Kitchen)



Figure #. After – project completion.

Financials

The performance data for the Community Redevelopment Agency (CRA) includes several key metrics. It encompasses the total number of projects initiated and completed, along with the estimated cost for each project. Additionally, it details the total expenditures from the redevelopment trust fund. The data also highlights the original assessed real property values within the CRA's area of authority at the time of its creation, as well as the total assessed real property values within the boundaries of the CRA as of January 1 of the reporting year. This section outlines the total amount spent on affordable housing for both low-income and middle-income residents.

ASSESSED VALUES

(Marion County Property Appraiser)

Downtown				
	Base Year	Previous Year	Current Year	
Year	1987	2023	2024	
Taxable Value	\$16,868,783	\$43,174,349	\$45,728,966	
North Magnolia				
	Base Year	Previous Year	Current Year	
Year	1987	2023	2024	
Taxable Value	\$22,392,439	\$70,907,869	\$79,277,658	
West Ocala				
	Base Year	Previous Year	Current Year	
Year	2015	2023	2024	
Taxable Value	\$475,687,550	\$697,114,487	\$731,209,319	
East Ocala				
	Base Year	Previous Year	Current Year	
Year	2015	2023	2024	
Taxable Value	\$208,290,128	\$342,305,061	\$373,764,081	

TAX INCREMENT REVENUE

CRA subarea	FY 23	FY 24
Downtown	\$722,883	\$852,213
North Magnolia	\$425,537	\$514,172
West Ocala	\$1,345,227	\$1,838,532
East Ocala	\$797,927	\$1,119,205
Total	\$3,291,574	\$4,324,122

DEBT SERVICING

West Ocala CRA - Mary Sue Rich Community Center at Reed Place			
Principal	\$400,000		
Interest	\$80,000		

CAPITAL IMPROVEMENT PROJECTS EXPENDITURES

Project Description	FY 23	FY 24		
Downtown				
Streetscape Improvements	\$79,872	\$126,030		
Wayfinding Downtown Parking Garage	-	\$24,220		
East Ocala				
Streetscape Improvements	-	\$242,855		
North Magnolia				
Infrastructure Improvements	-	\$538,416		
Imagine North Magnolia Park	-	\$10,250		
Land Acquisition	\$16,871	\$51,682		
West Ocala				
Tucker Hill Affordable Housing Project, Infrastructure improvements Property Purchase, & Platting	\$9,000	\$60,134		
Heritage Trail	-	\$24,533		
Total	\$105,743	\$1,078,120		

SUMMARY OF PROPERTY IMPROVEMENT GRANTS

CRA Subarea	Approved	Amount	Completed	Grant Amounts Reimbursed	Project Investment (Completed)
		Com	nmercial		
Downtown	2	\$64,977	3	\$68,150	\$161,883
East Ocala	-	-	1	\$3,635	\$10,000
North	3	\$25,626	3	\$25,626	\$68,064
Magnolia					
West Ocala	-	-	-	-	-
		Res	idential		
East Ocala	3	\$36,048	3	\$18,375	\$27,293
North Magnolia	2	\$25,151	1	\$7,362	\$9,817
West Ocala	6	\$66,370	-	-	-
Affordable Housing					
West Ocala	3	171,928	-	-	-
Historic Building					
East Ocala	1	\$17,414	3	\$48,228	\$92,106
New Construction Incentive					
West Ocala	3	\$572,853	-	-	-
Redevelopment Agreements					
Downtown	1	\$81,000	1	\$60,000	\$2,250,531
TOTAL	24	\$1,061,367	15	\$231,376.92	\$2,619,694

Note: Grant projects typically extend into the next fiscal years. For example, grants approved in FY 2024 may not be completed until FY 2025 and grants completed FY 2024 may have started in FY 2023.

CUMULATIVE SUMMARY OF COMPLETED PROPERTY IMPROVEMENT GRANTS

CRA Subarea	FY19 – FY24	Grant Amounts Reimbursed	Total Project Investment (Completed)		
	Commercial				
Downtown	29	\$558,150	\$2,865,582		
East Ocala	18	\$100,400	\$717,177		
N Magnolia	33	\$179,504	\$349,017		
West Ocala	10	\$83,476	\$153,327		
Residential					
East Ocala	6	\$20,875	\$33,328		
North Magnolia	2	\$10,961	\$14,616		
West Ocala	-	-	-		
Historic Building					
East Ocala	5	\$90,496	\$170,106		
Redevelopment Agreements					
Downtown	1	\$60,000	\$2,250,531		
TOTAL	104	\$1,103,862	\$6,553,684		

GLOSSARY OF TERMS

Architectural Character: Regards buildings, the features and design elements of the building that creates a particular style or function.

Building facades: The exterior walls of a building that occur along a lot frontage on a public street or park that define the public realm.

Capital improvement or "capital project expenditure: Those activities relating to the acquisition, restoration, public access, and recreational uses of such lands, water areas, and related resources deemed necessary to accomplish redevelopment. Eligible activities include but are not limited to: the initial removal of invasive plants; the construction, improvement, enlargement or extension of facilities' signs, fire lanes, access roads, and trails; or any other activities that serve to restore, conserve, protect, or provide public access, recreational opportunities, or necessary services for land or water areas.

Community Redevelopment Agency: A special district created by a local (city or county) government to carry out redevelopment activities in a specifically defined geographic area.

Community Redevelopment Area: A slum area, a blighted area, or an area in which there is a shortage of housing that is affordable to residents of low or moderate income, including the elderly, or a coastal and tourist area that is deteriorating and economically distressed. This term may be used to reference one or more designated areas.

Infill development: Structures placed in a vacant area or on a vacant parcel between existing structures, especially in urban settings or city centers.

Streetscape: The beautification of a roadway that may include landscaping and improved pedestrian facilities.

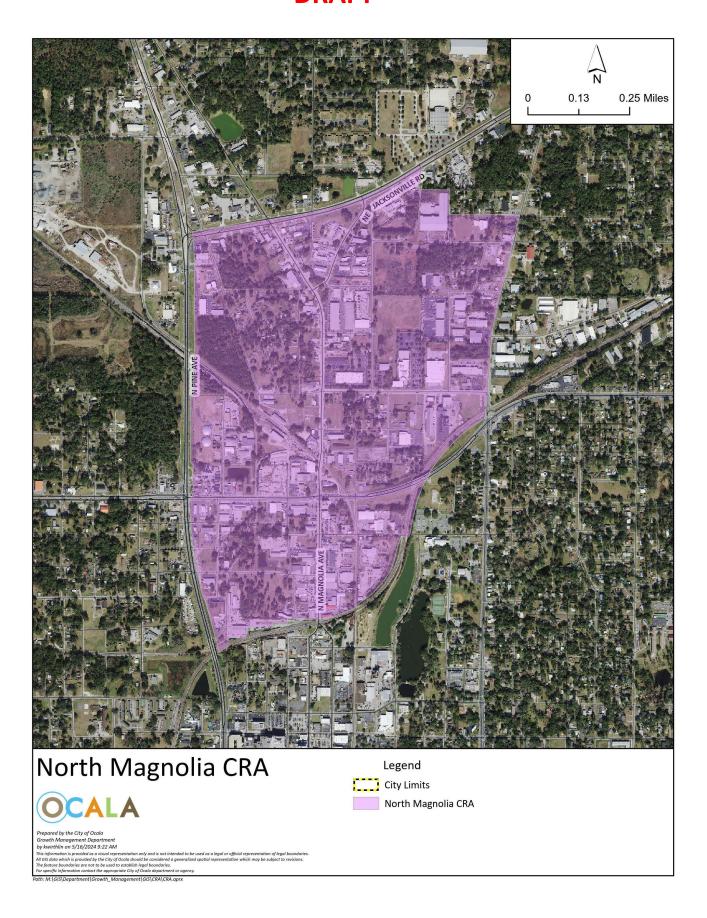
Special District: A unit of local government created for a special purpose, as opposed to a general purpose, which has jurisdiction to operate within a limited geographic boundary and is created by general law, special act, local ordinance, or by rule of the Governor and Cabinet.

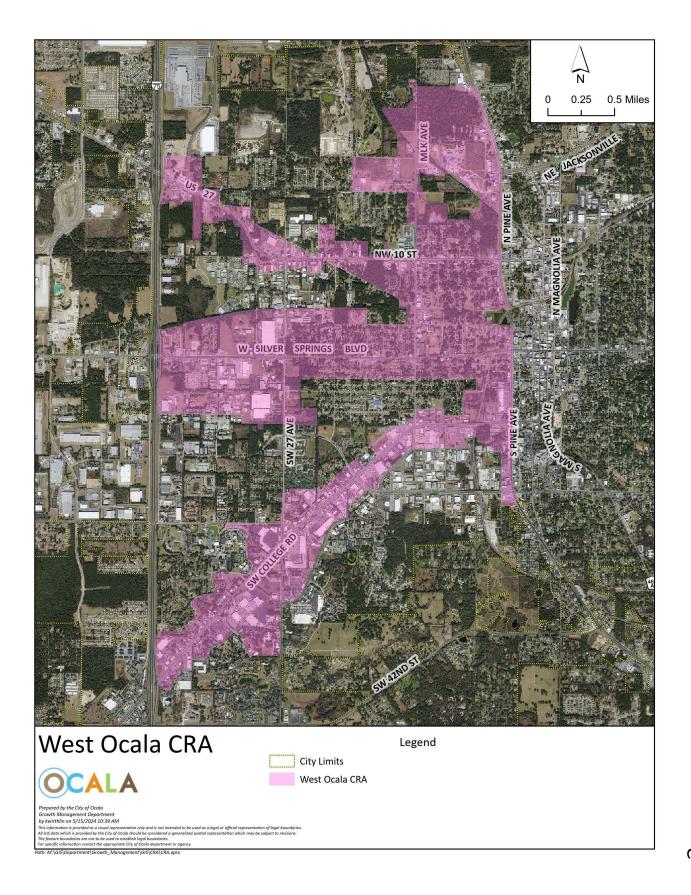
Tax increment Financing: A mechanism that utilizes increases in property taxes from a base year (the creation of the CRA) and holds them in a redevelopment trust fund. Ideally the CRA, through its activities, induces greater increases in property values.

MAPS CRA SUBAREA

Page

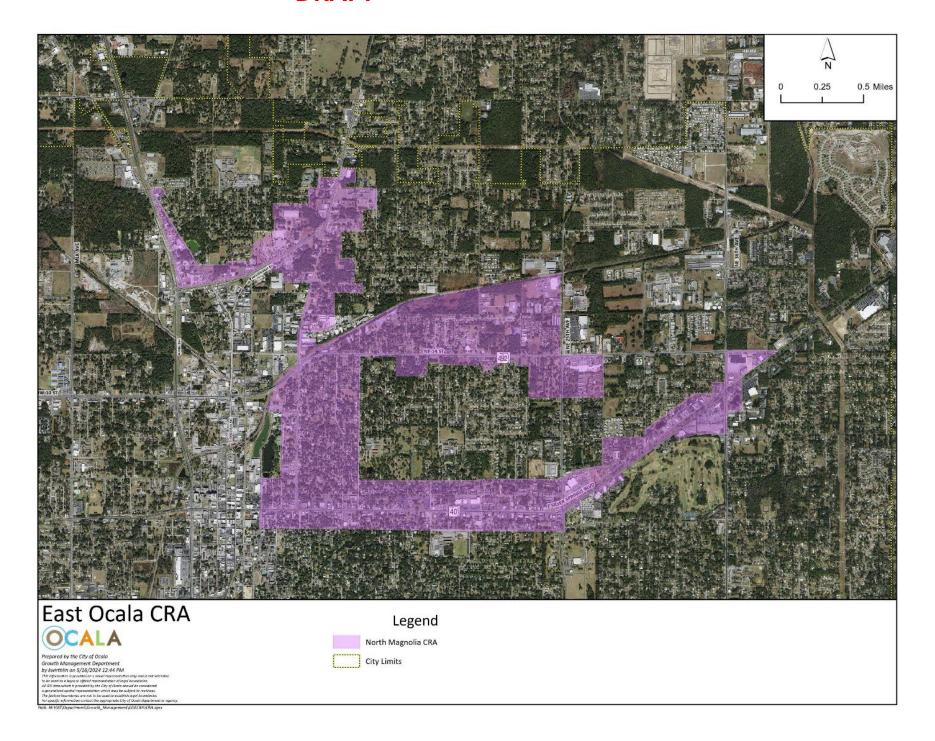
DRAFT





Zege

DRAFT



Ocala Community Redevelopment Agency
City of Ocala
Growth Management Department
201 S.E. 3rd Street, 2nd Floor, Ocala, FL 34471
cra@ocalafl.gov



110 SE Watula Avenue Ocala, FL 34471

www.ocalafl.gov

Legislation Text

File #: 2025-0892 Agenda Item #: b.

Submitted By: Economic Development Manager Roberto Ellis

Department: Growth Management

Downtown Ocala CRA Advisory Committee

Fiscal Year 2025-2026 Budget Discussion



110 SE Watula Avenue Ocala, FL 34471 www.ocalafl.gov

Legislation Text

File #: 2025-0893 Agenda Item #: c.

Submitted By: Economic Development Manager Roberto Ellis

Department: Growth Management

Downtown Ocala CRA Advisory Committee

Approve CRA Grant Review Committee Guidelines



OCALA COMMUNITY REDEVELOPMENT AGENCY (CRA) GRANT REVIEW COMMITTEE GUIDELINES

1. Purpose and Scope

The Grant Review Committee (GRC) is responsible for reviewing applications and conducting site visits to assess properties in their respective CRA subareas. This is done to inform the Advisory Committee about potential projects and their alignment with the specific goals and criteria of the grant program.

2. Committee Composition

The Advisory Committee shall designate a GRC Chairperson and a GRC Vice-Chairperson as representatives from the respective Advisory Committee in the CRA subarea where the grant is offered. The Grant Review Committee shall consist of three members, including either the GRC Chairperson or Vice-Chairperson, and two City staff representatives.

3. Term

The roles of the GRC Chairperson and the GRC Vice Chairperson are designated by the Advisory Committee members. Each shall serve for an ordinary term of one year and may be reelected for additional terms. The ordinary annual term will start on March 1, with the selection of representatives done at the Advisory Committee meeting held before March 1 or at the first meeting immediately thereafter.

4. Conflict of Interest

Members must disclose any potential conflicts of interest related to the grant application. Members with a potential conflict of interest must recuse themselves from GRC activities related to the affected application. In the event that both designees declare a conflict, staff will request a volunteer from remaining Advisory Committee members.

5. Review Process

Staff will review each application for completeness and then schedule a GRC meeting at the project site. The GRC shall participate in site visits and convene meetings to discuss:

- a) Facts relating to the grant application and proposed scope of works.
- b) Observed conditions of blight.
- c) Applicant's ability to meet basic eligibility requirements.

GRC representatives will provide a verbal report at the Advisory Committee meeting where the grant funding is being considered.



110 SE Watula Avenue Ocala, FL 34471

www.ocalafl.gov

Legislation Text

File #: 2025-0896 Agenda Item #: d.

Submitted By: Economic Development Manager Roberto Ellis

Department: Growth Management

Downtown Ocala CRA Advisory Committee

Committee Reappointments



110 SE Watula Avenue Ocala, FL 34471 www.ocalafl.gov

Legislation Text

File #: 2025-0894 Agenda Item #: e.

Submitted By: Economic Development Manager Roberto Ellis

Department: Growth Management

Downtown Ocala CRA Advisory Committee

Elections of Officers



110 SE Watula Avenue Ocala, FL 34471

www.ocalafl.gov

Legislation Text

File #: 2025-0895 Agenda Item #: a.

Submitted By: Economic Development Manager Roberto Ellis

Department: Growth Management

Downtown Ocala CRA Advisory Committee

2025 Meeting Schedule



Staff Liaison: Roberto Ellis

Secretary: Yiovanni Santiago

2025 SCHEDULED MEETING DATES & DEADLINES

Advisory Committee Meeting Date (10:00 AM)	Grant Application Deadlines	CRA Board Meeting/Final Action Date (3:45 PM)
Tuesday, February 25, 2025	Monday, January 27, 2025	Tuesday, March 18, 2025
Tuesday, April 22, 2025	Monday, March 24, 2025	Tuesday, May 20, 2025
Tuesday, June 24, 2025	Tuesday, May 27, 2025	Tuesday, July 15, 2025
Tuesday, August 26, 2025	Monday, July 28, 2025	Tuesday, September 16, 2025
Tuesday, October 28, 2025	Monday, September 29, 2025	Tuesday, November 18, 2025
Tuesday, December 16, 2025	Monday, November 17, 2025	Tuesday, January 20, 2026